

Enterprise Funds

	Actual 2004-05	Actual 2005-06	Amended Budget 2006-07 (1)	Estimated 2006-07	Adopted Budget 2007-08 (2)	% (2/1)	Adopted Budget 2008-09 (3)	% (3/2)
Revenues								
Benicia Marina Fund	543,030	355,155	363,710	361,780	445,100	22%	498,435	12%
Benicia Transit Fund	1,099,315	1,334,250	1,589,565	1,683,235	1,287,570	-19%	1,342,255	4%
Wastewater Utility	17,630,310	20,642,365	8,122,000	8,837,720	7,840,000	-3%	7,790,000	-1%
Water Utility	7,981,210	31,836,290	12,837,565	20,567,895	10,416,645	-19%	8,656,665	-17%
Revenue Total	\$ 27,253,865	54,168,060	22,912,840	31,450,630	19,989,315	-13%	18,287,355	-9%
Expenses								
Benicia Marina Fund	495,695	501,000	621,295	516,135	524,045	-16%	529,300	1%
Benicia Transit Fund	1,099,015	1,537,590	1,591,530	1,787,920	1,364,820	-14%	1,507,965	10%
Wastewater Utility	11,161,175	17,791,405	9,911,880	8,768,615	8,417,190	-15%	8,492,380	1%
Water Utility	8,748,745	28,716,795	21,897,635	23,732,345	13,386,210	-39%	9,199,085	-31%
Expense Total	\$ 21,504,630	48,546,790	34,022,340	34,805,015	23,692,265	-30%	19,728,730	-17%
Combined Surplus/(Deficit)	5,749,235	5,621,270	(11,109,500)	(3,354,385)	(3,702,950)	-67%	(1,441,375)	-61%
Working Capital								
Benicia Marina Fund	452,205	314,165	56,580	159,810	80,865	43%	50,000	-38%
Benicia Transit Fund	182,560	52,580	230,295	52,580	52,580	-77%	52,580	0%
Wastewater Utility	7,206,200	8,781,345	6,991,465	8,850,450	8,273,260	18%	7,570,880	-8%
Water Utility	12,792,665	21,701,445	11,941,375	17,836,995	14,867,430	25%	14,325,010	-4%
Total Working Capital	\$ 20,633,630	30,849,535	19,219,715	26,899,835	23,274,135	21%	21,998,470	-5%

Marina Enterprise Fund

Fund Responsibilities

The Marina Enterprise Fund was created to act as the financial repository for all revenues and expenses relating to the operation, maintenance and dredging of the marina. Currently, the marina is leased to the Benicia Harbor Corporation (“BHC”) under a long-term contract that was restructured in June 2006.

The Finance Director has been assigned as the Contract Liaison for the revised Benicia Marina Lease with BHC. The responsibilities include monitoring the Lease Agreement for contractual obligations, coordinating BHC requests with City Staff, assisting City Staff in organizing annual dredging needs, auditing financial information submitted by BHC, and helping City Staff resolve complaints relating to Marina activities.

Highlights and Accomplishments in Fiscal Years 2005-07

1. An addendum to the Lease Agreement was approved by the City Council in June 2006. The revisions allowed the City to resolve a long-standing dispute over the installation of the Marina Area Storm Drain and assigned responsibility for dredging the City’s portion of the Marina to BHC for a beginning amount of \$170,000 per year.
2. The Audit and Finance Committee recommended several remedies for solving the Marina Enterprise Fund imbalance, including the following:
 - a. Proceed with the Master Dredging Plan Study to determine long-range solutions for rising costs and the threat of future legislation limiting “In-Bay Disposal”.
 - b. Proceed with establishment of Loan Terms to compensate General Fund for advances to the Marina Fund for the next two decades.
 - c. Continue to identify Marina-specific revenues and establish a plan for allocating directly to the Marina Fund.
 - d. Continue to identify alternative revenue sources to replace the foregone commercial area commonly known as the Marina Green.

Priorities for Fiscal Years 2007-09

The Finance Department has begun accumulating all advances to the Marina Enterprise Fund in accordance with the projections used to establish the revised Marina Lease . The advances will be reduced by transferring Secured Property Taxes paid by BHC, \$16,000, and Unsecured Property Taxes paid by boat owners, \$48,000 from the General Fund to the Marina Enterprise Fund. A major portion of the remaining property taxes from the surrounding Condominiums are meant to support General Fund activities, such as Police and Fire Protection, street maintenance, and other activities relating to the Benicia Marina. Even so, staff will continue to monitor the flow of financial resources into the Marina and offer funding recommendations when conditions change.

Unmet Needs

The Marina Fund will require a General Fund Advance of \$0 in FY 2007-08 and \$36,495 in FY 2008-09. This imbalance will continue to be monitored by Finance Staff and recommendations will be presented to the City Council when solutions become available. In the meantime, it is expected that all advances to the fund will be repaid, with interest, beginning in FY 2027-28.

City Manager Recommendations for Unmet Needs Funding

Continue to seek alternate funding to balance the Marina Enterprise Fund, including replacement of the Marina Green commercial parcel and allocation of Marina-specific revenues to the fund.

Marina Operations

This fund accounts for the revenues and expenses associated with the operations, management, and debt service of the City's Marina. The original California Department of Boating loan, the source of funding for construction of the Marina, was for \$5.2 million with an interest rate of 4.5%, and is due to be retired August, 2027.

Fund 060 Division 8060	Actual 2004-05	Actual 2005-06	Amended Budget 2006-07 (1)	Estimated 2006-07	Adopted Budget 2007-08 (2)	% (2/1)	Adopted Budget 2008-09 (3)	% (3/2)
Revenues								
Property Tax-Secured	0	0	0	0	16,000	-	16,000	0%
Property Tax-Unsecured	0	0	0	0	48,000	-	48,000	0%
Transfer Fees	21,205	16,750	15,000	2,500	10,000	-33%	10,000	0%
Investment Earnings	29,840	29,980	2,000	12,570	6,390	220%	3,230	-49%
Rents & Concessions	277,710	278,040	314,710	314,710	314,710	0%	314,710	0%
Percentage Rents	32,600	30,100	32,000	32,000	50,000	56%	70,000	40%
Refunds & Rebates	550	285	0	0	0	-	0	-
Miscellaneous Revenue	(3,360)	0	0	0	0	-	0	-
Interfund Transfer In	184,485	0	0	0	0	-	36,495	-
Revenue Total	\$ 543,030	355,155	363,710	361,780	445,100	22%	498,435	12%
Expenses								
Prof & Tech Services	2,320	5,125	8,350	22,190	25,000	199%	25,000	0%
Attorney Fees	23,630	0	5,000	0	0	-	0	-
Marina Dredging	150,780	177,135	284,000	170,000	175,100	-38%	180,355	3%
Services & Supplies	\$ 176,730	182,260	297,350	192,190	200,100	-33%	205,355	3%
Note-Principal	120,740	126,170	131,850	131,850	136,850	4%	141,850	4%
Note-Interest	198,225	192,570	192,095	192,095	187,095	-3%	182,095	-3%
Debt Service Total	\$ 318,965	318,740	323,945	323,945	323,945	0%	323,945	0%
Expense Total	\$ 495,695	501,000	621,295	516,135	524,045	-16%	529,300	1%
Net Contribution / (Use)	\$ 47,335	(145,845)	(257,585)	(154,355)	(78,945)		(30,865)	
Adjustments	7,463	7,805	0	0	0		0	
Working Capital	\$ 452,205	314,165	56,580	159,810	80,865		50,000	

Transit Services Division

Finance Department

Department Responsibilities

The Transit Services Division of the Finance Department is responsible for the management and operations of the City's transit service. The division administers the transit operations contract with MV Public Transportation, Inc, plans existing and future services, files reports and claims for transit funding, promotes and advertise the transit service, coordinates transit service with other agencies, monitors and administers the City's taxi services.

Benicia Breeze has evolved into a more efficient transit operator providing improved local flex route service within the City, regional service between Vallejo and Central Contra Costa County, a local taxi scrip program for seniors and persons with disabilities and a paratransit service for persons who are unable to use fixed route or flex route transit due to their disability.

The mission for Benicia Breeze is to provide a comprehensive transit service for the residents and visitors of Benicia that is clean, accessible, reliable, economical and safe as well as being the premier transportation of choice.

The vision for Benicia Breeze is to be the coordinator of a comprehensive public transportation service for our residents and visitors, which maximize passenger use, comfort, safety, and satisfaction.

Division services include:

<ul style="list-style-type: none">• Management of Transit Services• Benicia Breeze fixed route• Benicia Breeze Paratransit• Benicia Breeze flex routes• Benicia Safe Ride Program• Benicia Breeze Taxi Scrip Program	<ul style="list-style-type: none">• Taxi Regulation and Administration• Coordinating Intercity Transit Services
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Highlights and Accomplishments in Fiscal Years 2005-07

- Renamed Benicia Transit to Benicia Breeze as an effort to rejuvenate the transit system.
- Developed a short-range transit plan for fiscal year 2005/2006-2015/2016 and a mini short range transit plan for fiscal year 2006/2007 to 2016/2017 to guide the future of Benicia Breeze services for the life of the plan.
- Conducted a procurement for a transit operator and awarded a five year agreement to MV Public Transportation, Inc from July 1, 2007 to June 30, 2011. MV provided a dedicated dispatch staff and General Manager.

- Received FTA grant funding to purchase four new cutaway buses over a period of three fiscal years to replace older cutaway vehicles that have exceeded their useful life.
- Joined the TransLink Consortium, Transportation Response Plan Committee and the Bay Area Partnership as an effort to be active in regional coordination.
- Received over \$500,000 in grants to support transit operations and capital expenditures.
- Constructed a new bus stop at the Benicia Industrial Park to serve Fairfield/Suisun Transit System and Benicia Breeze bus routes.
- Implemented and funded new bus service to Fairfield. Vacaville and Walnut Creek BART Station.
- Increased ridership over 20%.
- Implemented direct bus service between Benicia and Martinez Amtrak Station through coordination with Caltrans Division of Rail.
- Signed transfer agreements with BART, WestCAT, Tri Delta Transit, Capitol Corridor and Amtrak California.
- Implemented new flex routes to replace a non efficient dial-a-ride program.
- Implemented taxi scrip to provide additional mobility for seniors and persons with disabilities.
- Implemented new Safe Ride Program to reduce drinking and driving related accidents.
- Received four 1996 Gillig Phantom buses as a donation from Foothill Transit.
- Implemented an electronic fare collection system on 10 Benicia Breeze buses.

Priorities for Fiscal Years 2007-2009

- Implementing service changes as recommended in the Short Range Transit Plan (S RTP).
- Market and promote Benicia Breeze services to increase ridership and improve farebox recovery ratio.
- Continue to identify and apply for new transit grants for funding transit services to prevent the need of relying on the General Fund.
- Coordinating transit services and functions with the City of Vallejo for cost efficiency.
- Identify a location for a joint use park and ride lot in downtown Benicia.

- Construct a park and ride lot at Park Road and Industrial Way in Benicia.
- Monitor operations contract to ensure that transit service is operating efficiently and productively.
- Continue to analyze and study the feasibility of a ferry dock and Intermodal station in Benicia.
- Analyze the feasibility of a Vallejo-Benicia Breeze Authority, joint powers agreement between the City of Benicia and the City of Vallejo.
- Install Level 3 devices on all Benicia Breeze vehicles to ensure compliance with the California Air Resources Board (CARB).
- Implement new regional express bus route using Regional Measure 2 funding.

Unmet Needs

1. Rehabilitate Three Gillig Phantom buses purchased in 2000 and 2001.
2. Identify a new maintenance facility within the Benicia.
3. Replace 10 older bus shelters purchased in 1986.

City Manager Recommendations for Unmet Needs Funding

The City Manager recommends seeking outside grant funding to rehabilitate the three Gillig buses, the new maintenance facility, and the 10 bus shelters. In the meantime, staff will continue to investigate opportunities for consolidating services with other agencies in the County in order to reduce the needs for these three items.

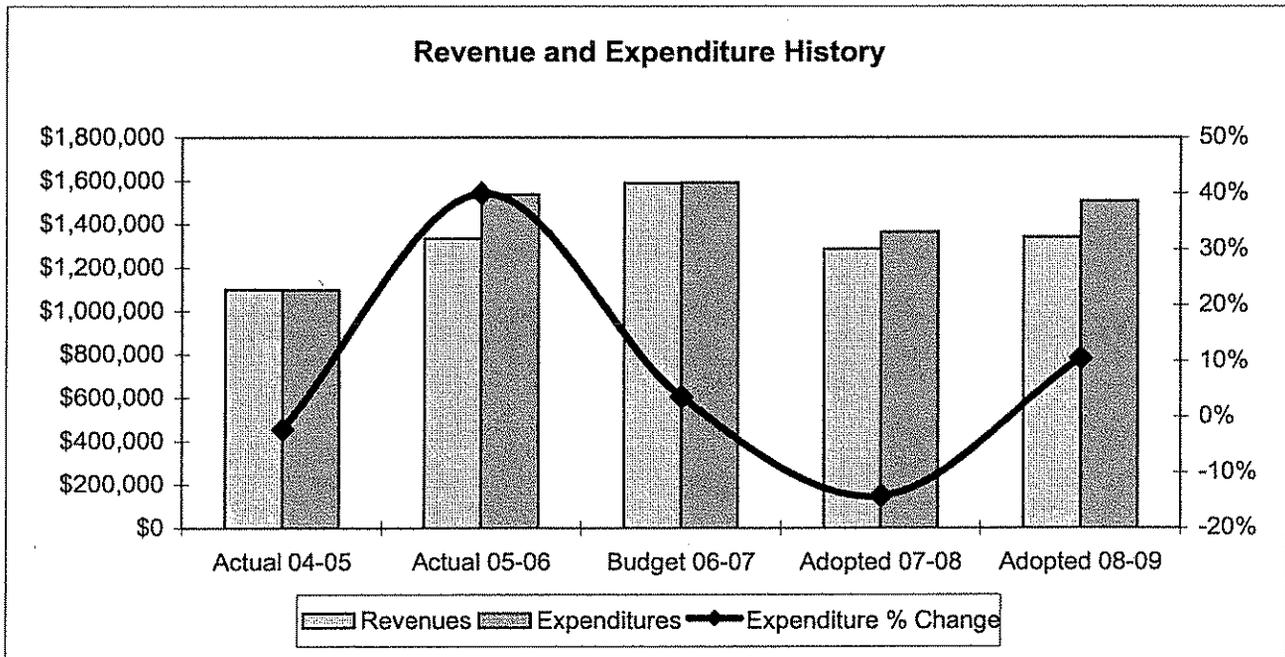
Staffing Summary

Department Personnel	Actual 2003-04	Actual 2004-05	Actual 2005-06	Actual 2006-07	Proposed 2007-08	Proposed 2008-09
Finance Director *	0.10	0.10	0.15	0.15	0.15	0.15
Asst. Finance Director *	0.10	0.10	0.15	0.15	0.15	0.15
P/T Transit Services Mgr	-	0.25	0.50	0.45	0.45	0.45
P/T Office Assistant II	-	-	-	0.25	0.25	0.25
Total	0.20	0.45	0.80	1.00	1.00	1.00

* 85% of the Finance Director and Asst. Finance Director salaries are charged to the General Fund (010).

Transit Enterprise Fund

Fund 019	Actual 2004-05	Actual 2005-06	Amended Budget 2006-07 (1)	Estimated Actual 2006-07	Adopted 2007-08 (2)	%	Adopted 2008-09 (3)	%
						(2/1)		(3/2)
Revenue Total	\$ 1,099,315	1,334,250	1,589,565	1,683,235	1,287,570	-19%	1,342,255	4%
Expenses								
Salary & Wages	\$ 16,470	50,405	57,970	57,970	60,250	4%	62,165	3%
Benefits	4,520	15,280	17,325	17,335	14,885	-14%	20,640	39%
Services & Supplies	1,078,025	1,245,170	1,072,645	1,349,365	1,128,150	5%	1,206,490	7%
Capital Outlay	0	226,240	443,015	362,685	160,945	-64%	218,210	36%
Internal Service Charges	0	495	575	565	590	3%	460	-22%
Expense Total	\$ 1,099,015	1,537,590	1,591,530	1,787,920	1,364,820	-14%	1,507,965	10%
Exp Trans to Bal	0	203,340	179,680	104,685	77,250		165,710	
Net Contribution / (Use)	\$ 300	0	177,715	0	0		0	
Adjustments	0	(129,980)	0	0	0		0	
Working Capital	\$ 182,560	52,580	230,295	52,580	52,580		52,580	



Wastewater Operations Division

Public Works Department

Division Responsibilities

The Wastewater Operations Division provides for the operation, maintenance, repair, and capital improvements of the Wastewater Treatment Plant and collection and discharge systems. The treatment plant operates under a National Pollutant Discharge Elimination System (NPDES) permit issued by the San Francisco Regional Water Quality Control Board and has a permitted dry weather capacity of 4.5 million gallons per day and a short-term hydraulic capacity of 24 million gallons per day. There are over four hundred major plant process equipment components that endure a severe duty cycle including corrosive gases, abrasive liquids, and continuous operation. The collection system consists of 24 lift stations, approximately 150 miles of sewer pipelines, a 3-mile wet weather relief (interceptor) pipeline, and 6 wet weather control structures. The discharge system consists of a 1,100-foot long outfall pipeline and a 150-foot long outfall diffuser pipeline. Costs for wastewater-related activities of the Water Quality staff are included in the Wastewater Operations budget. These efforts include the implementation of environmental programs mandated by enumerable state and federal statutes and an environmental laboratory providing process control and regulatory monitoring.

Highlights and Accomplishments in Fiscal Years 2005-07

For the 2005-2007 budget cycle, highlights and accomplishments of the Wastewater Operations Division include:

- Selection of the Wastewater Treatment Plant as the 2005 Plant of the Year for the Redwood Empire Section of the California Water Environment Association (RES - CWEA). This honor reflects the hard work and professional efforts each and every day of the operations and laboratory staff at the plant. The criteria for being awarded this recognition includes overall plant performance, primarily a consistent compliance record; competence of staff as demonstrated by certification levels held; overall appearance in terms of housekeeping and maintenance; and whether or not the operation is appropriately funded.
- Completion of the conceptual design report and administrative draft environmental review of the Water Reuse Project proposed to deliver up to 2 million gallons per day of treated wastewater effluent to the Valero Refinery for industrial process use. If implemented, the project would offset a like amount of demand on the City's water supply. These efforts include the active involvement of the PURE committee established to assist in project implementation with primary focus on community awareness and support. The draft facilities planning report (conceptual design report) was approved by the State and \$37,500 in Water Recycling Facilities Planning Grant funds were received.
- Completing the Inflow/Infiltration Improvement Project on time and within budget. The \$11.2 million cost of the project is funded by a 20-year, State Revolving Fund loan with a 2.6% interest rate.

- Hosting the annual Coastal Cleanup Days (2005 and 2006) with a total of 1,608 volunteers collecting 11,886 pounds of trash and 1,072 pounds of recyclables for the two events.
- Distribution of 10,000 mailers to the public providing information about the new category of household hazardous waste – non-rechargeable alkaline batteries – and locations for recycling these items.
- Through our school education program conducting over 50 classroom presentations to over 1,200 students each year covering topics such as pollution prevention and marine debris (plastics in the ocean).
- Treating more than one billion gallons of wastewater annually to State discharge standards.
- Processing over 300 laboratory samples per month, performing over 1,200 analyses.
- Flushing and/or debris clearing of 100,000 feet annually of sewer pipelines.
- Replacement of several significant pieces of equipment including the polyethylene media in two rotating biological contactors; the metallic scum collectors in primary sedimentation basins 2, 3, and 4; and the influent flow meter.

Priorities for Fiscal Years 2007-09

Division identified priorities for the next two years include:

- Completing the preliminary design report for the Water Reuse Project.
- Completing implementation of SCADA telemetry for 20 lift stations that will provide for the control and monitoring of the equipment and acquisition and logging of critical data through the use of a computer system.
- Mitigating identified security vulnerabilities through the implementation of various improvements to protect facilities and staff.
- Negotiating renewal of the 5-year NPDES permit authorizing discharge from the Wastewater Treatment Plant to the Carquinez Strait. The City's permit expired on July 31, 2006 and is scheduled for Regional Board adoption in February 2008.
- Completing installation of a utility billing system to generate the water and sewer bills. The current system is over 10-years old, out of date, and does not meet our needs for generating reports required by federal and state regulatory agencies.
- Updating the Sewer System Master Plan.
- Proceeding with engineering design and installation of required improvements to correct identified deficiencies in the cathodic system protecting the wastewater treatment facilities from corrosion.
- In cooperation with the Fire Department, enhancing disaster preparedness through training and material/supply acquisition.
- Expanding the "plastics in the ocean" school education program to include all 6th and 7th grade classes and pilot one high school class presentation.
- Continuing repair and replacement of critical infrastructure to maintain system reliability.

Unmet Needs

The Wastewater Operations Division proposed budget includes adding a .5 FTE laboratory technician to replace 1.5 part-time lab assistants (the other .5 and 1.5, respectively, shared with Water Operations). Several changes have taken place in the last five years that have increased the complexity and volume of the laboratory's workload, making it no longer prudent to depend on temporaries to meet the ever-increasing sophistication of regulations and analytical technology. These include:

- a 100+ page comprehensive NPDES permit;
- Department of Health Service's Environmental Lab Accreditation Program increase in quality control requirements;
- an increase in process control testing associated with a new activated sludge plant; and
- returning to the certification of two labs versus one lab in order to provide round-the-clock microbiological service for the City.

Additional challenges facing the division over the next two years include:

- Continued instability in the energy markets and the ongoing specter of power shortages, commodity rate increases, and cost increases for materials and supplies that are energy-intensive to produce.
- Meeting discharge requirements in an ever-changing regulatory environment.
- Implementing an ever-increasing number of environmental programs with limited resources.

City Manager Recommendations for Unmet Needs Funding

The City Manager recommends an additional Lab Tech position shared between Water and Wastewater.

Staffing Summary (Wastewater)

Division Personnel	Actual 2003-04	Actual 2004-05	Actual 2005-06	Actual 2006-07	Proposed 2007-08	Proposed 2008-09
Public Works Director	0.15	0.15	0.15	0.15	0.15	0.15
Asst. Director/Utilities Manager	0.40	0.40	0.40	0.40	0.40	0.40
City Engineer	0.10	0.10	0.10	0.10	0.10	0.10
Senior Civil Engineer	0.25	0.25	0.25	0.25	0.25	0.25
Management Analyst	0.50	0.50	0.50	0.50	0.50	0.50
Administrative Secretary	0.15	0.15	0.15	0.15	0.15	0.15
WW Treatment Plant Superintendent	1.00	1.00	1.00	1.00	1.00	1.00
WW Treatment Plant Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Senior WW Operator	1.00	1.00	1.00	1.00	1.00	1.00
Wastewater Operator I/II/III	4.00	4.00	4.00	4.00	4.00	4.00
Maintenance Mechanic	3.00	3.00	3.00	3.00	3.00	3.00
Maintenance Superintendent	0.25	0.25	0.25	0.25	0.25	0.25
Maintenance Foreman	0.50	0.50	0.50	0.50	0.50	0.50
Maintenance Worker I/II/III	1.00	1.00	1.00	1.00	1.00	1.00
Utilities & Streets Journeyman (a)	2.30	2.30	2.30	2.00	2.00	2.00
Utilities & Streets Apprentice (a)	0.50	0.50	0.50	0.80	0.80	0.80
Utilities & Streets Supervisor	0.25	0.25	0.25	0.25	0.25	0.25
Water Quality Supervisor	0.50	0.50	0.50	0.50	0.50	0.50
Water Quality Technician I/II	1.00	1.00	1.00	1.00	1.00	1.00
Lab Technician I/II/III	1.50	1.50	1.50	1.50	2.00	2.00
Senior Administrative Clerk	1.25	1.25	1.25	1.25	1.25	1.25
Total	20.60	20.60	20.60	20.60	21.10	21.10

(a) One of the Utilities & Streets Journeyman positions (30% Wastewater) is being underfilled by an Apprentice and is shared 15% with Water and 55% with Streets.

Wastewater Operations Summary

	Actual 2004-05	Actual 2005-06	Amended Budget 2006-07 (1)	Estimated 2006-07	Adopted Budget 2007-08 (2)	% (2/1)	Adopted Budget 2008-09 (3)	% (3/2)
Revenue								
Residential Sewer	3,510,435	3,793,645	3,727,420	4,132,660	4,132,660	11%	4,132,660	0%
Multi-Family Sewer	1,082,680	1,143,700	1,150,440	1,233,000	1,233,000	7%	1,233,000	0%
Mobile Home Sewer	111,340	117,390	112,760	131,225	131,225	16%	131,225	0%
Commercial & Industrial Sewer	1,071,690	1,198,920	1,161,330	1,273,500	1,273,500	10%	1,273,500	0%
All other revenue	145,940	327,850	890,050	259,615	259,615	-71%	259,615	0%
SRF loan proceeds	10,076,790	1,075,400	0	44,245	0	-	0	-
Revenue Total	\$ 15,998,875	7,656,905	7,042,000	7,074,245	7,030,000	0%	7,030,000	0%
Expenses								
Salary & Wages	1,383,655	1,446,575	1,565,705	1,548,640	1,680,595	7%	1,748,020	4%
Benefits	444,405	471,305	556,480	531,400	614,875	10%	653,760	6%
Services & Supplies	1,122,575	1,290,930	1,553,045	1,481,470	1,682,270	8%	1,733,285	3%
Debt Service	1,755,650	2,092,620	2,365,395	2,333,765	2,327,085	-2%	2,334,865	0%
Capital Outlay	194,555	438,805	950,390	675,810	414,100	-56%	382,650	-8%
Internal Service Charges	0	309,135	352,555	352,250	472,000	34%	472,635	0%
Transfers Out	586,470	11,369,475	263,555	1,216,630	291,265	-	292,165	-
Expense Total	\$ 5,487,310	17,418,845	7,607,125	8,139,965	7,482,190	-2%	7,617,380	2%
Net Contribution / (Use)	\$ 10,511,565	(9,761,940)	(565,125)	(1,065,720)	(452,190)		(587,380)	
Adjust for non-cash reserves	200,000	210,000	0	0	0		0	
Adjust for SRF loan proceeds	(10,076,790)	10,076,790						
Adjustments - timing difference	220,425	(199,560)	0	0	0		0	
Working Capital	\$ 3,681,830	4,007,120	3,441,995	2,941,400	2,489,210		1,901,830	

Wastewater Capital Connection Projects Summary

Revenue								
Sewer Connection Fees	1,495,665	1,707,560	850,000	400,000	400,000	-53%	400,000	0%
All other revenue	135,720	170,020	20,000	200,000	150,000	650%	100,000	-33%
Revenue Total	\$ 1,631,385	1,877,580	870,000	600,000	550,000	-37%	500,000	-9%
Expenses								
Services & Supplies	0	0	75,000	0	75,000	0%	10,000	-87%
Capital Outlay	0	0	1,375,000	425,000	475,000	-65%	475,000	0%
Expense Total	\$ 0	0	1,450,000	425,000	550,000	-62%	485,000	-12%
Net Contribution / (Use)	\$ 1,631,385	1,877,580	(580,000)	175,000	0		15,000	
Adjust for reserve set-aside	(400,000)	(400,000)	0	0	0		0	
Adjustments - timing difference	45	0	0	0	0		0	
Working Capital	\$ 3,524,370	5,001,950	4,421,950	5,176,950	5,176,950		5,191,950	

Wastewater Capital Improvements Summary

	Actual 2004-05	Actual 2005-06	Amended Budget 2006-07 (1)	Estimated 2006-07	Adopted Budget 2007-08 (2)	% (2/1)	Adopted Budget 2008-09 (3)	% (3/2)
Revenue								
Investment Earnings	50	320	0	400	0	-	0	-
Refunds & Rebates	0	590	0	0	0	-	0	-
Transfer In	0	11,106,970	0	235,975	0	-	0	-
Revenue	\$ 50	11,107,880	0	236,375	0	-	0	-
Expenses								
Services & Supplies	0	21,755	145	0	0	-100%	0	-
Capital Outlay	5,673,865	350,805	37,510	8,650	0	-100%	0	-
Expense Total	\$ 5,673,865	372,560	37,655	8,650	0	-100%	0	-
Net Contribution / (Use)	\$ (5,673,815)	10,735,320	(37,655)	227,725	0		0	
Adjustments - timing difference	5,673,815	(10,963,045)	0	0	0		0	
Working Capital	\$ 0	(227,725)	(265,380)	0	0		0	

Wastewater Replacement Reserve Summary

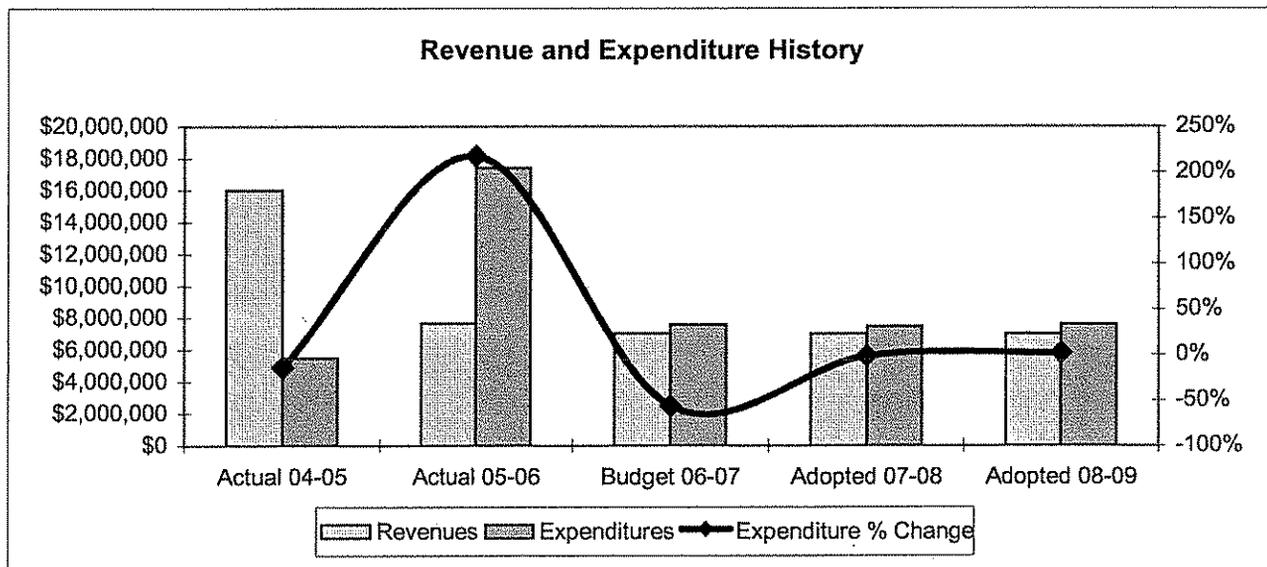
	Actual 2004-05	Actual 2005-06	Amended Budget 2006-07	Estimated 2006-07	Adopted Budget 2007-08	%	Adopted Budget 2008-09	%
<u>Revenue</u>			(1)		(2)	(2/1)	(3)	(3/2)
Equipment/Vehicle Replacement	50,000	60,000	60,000	345,510	60,000	0%	60,000	0%
System Replacement	150,000	150,000	150,000	581,590	200,000	33%	200,000	0%
Revenue Total	\$ 200,000	210,000	210,000	927,100	260,000	24%	260,000	0%
<u>Expenses</u>								
Equipment/Vehicle Replacement	66,510	1,410	335,510	45,000	85,000	-75%	90,000	6%
System Replacement	51,075	307,805	481,590	150,000	300,000	-38%	300,000	0%
Expense Total	\$ 117,585	309,215	817,100	195,000	385,000	-53%	390,000	1%
Net Contribution / (Use)	\$ 82,415	(99,215)	(607,100)	732,100	(125,000)		(130,000)	
Working Capital	\$ 0	0	(607,100)	732,100	607,100		477,100	

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**Reported in 014-8355 Wastewater Reserves Designated for Replacement

Wastewater Operations

Fund 014	Actual 2004-05	Actual 2005-06	Amended Budget 2006-07 (1)	Estimated Actual 2006-07	Adopted 2007-08 (2)	%	Adopted 2008-09 (3)	%
						(2/1)		(3/2)
Revenue Total	\$ 15,998,875	7,656,905	7,042,000	7,074,245	7,030,000	0%	7,030,000	0%
Expenses								
Salary & Wages	\$ 1,383,655	1,446,575	1,565,705	1,548,640	1,680,595	7%	1,748,020	4%
Benefits	444,405	471,305	556,480	531,400	614,875	10%	653,760	6%
Services & Supplies	1,122,575	1,290,930	1,553,045	1,481,470	1,682,270	8%	1,733,285	3%
Debt Service	1,755,650	2,092,620	2,365,395	2,333,765	2,327,085	-2%	2,334,865	0%
Capital Outlay & Transfers	781,025	11,808,280	1,213,945	1,892,440	705,365	-42%	674,815	-4%
Internal Service Charges	0	309,135	352,555	352,250	472,000	34%	472,635	0%
Expense Total	\$ 5,487,310	17,418,845	7,607,125	8,139,965	7,482,190	-2%	7,617,380	2%
Adjust for non-cash reserves	200,000	210,000	0	0	0		0	
Adjust for SRF loan proceeds	(10,076,790)	10,076,790	0	0	0		0	
Adjustments - timing difference	220,425	(199,560)	0	0	0		0	
Net Contribution / (Use)	\$ 10,711,565	(9,551,940)	(565,125)	(1,065,720)	(452,190)		(587,380)	
Working Capital	\$ 3,681,830	4,007,120	3,441,995	2,941,400	2,489,210		1,901,830	



Wastewater Equipment/Vehicle Replacement

Fund 515 D 8356	Actual 2004-05	Actual 2005-06	Amended Budget 2006-07 (1)	Estimated 2006-07	Adopted Budget 2007-08 (2)	%	Adopted Budget 2008-09 (3)	%
						(2/1)		(3/2)
Revenues								
Residual Equity Transfer In	0	0	0	285,510	0	-100%	0	-
Interfund Transfer In	50,000	60,000	60,000	60,000	60,000	0%	60,000	0%
Revenue Total	\$ 50,000	60,000	60,000	345,510	60,000	0%	60,000	0%
Expenses								
Equipment Replacement	66,510	1,410	335,510	45,000	85,000	-75%	90,000	6%
Capital Outlay Total	\$ 66,510	1,410	335,510	45,000	85,000	-75%	90,000	6%
Expense Total	\$ 66,510	1,410	335,510	45,000	85,000	-75%	90,000	6%
Net Contribution / (Use)	\$ (16,510)	58,590	(275,510)	300,510	(25,000)		(30,000)	
Working Capital	\$ 0	0	(275,510)	300,510	275,510		245,510	

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**Reported in 014-8355 Wastewater Reserves Designated for Replacement

Wastewater System Replacement

Fund 516 D 8357	Actual 2004-05	Actual 2005-06	Amended Budget 2006-07 (1)	Estimated 2006-07	Adopted Budget 2007-08 (2)	%	Adopted Budget 2008-09 (3)	%
						(2/1)		(3/2)
Revenues								
Residual Equity Transfer In	0	0	0	431,590	0	-	0	-
Interfund Transfer In	150,000	150,000	150,000	150,000	200,000	33%	200,000	0%
Revenue Total	\$ 150,000	150,000	150,000	581,590	200,000	33%	200,000	0%
Expenses								
System Replace	51,075	307,805	481,590	150,000	300,000	-38%	300,000	0%
Capital Outlay Total	\$ 51,075	307,805	481,590	150,000	300,000	-38%	300,000	0%
Expense Total	\$ 51,075	307,805	481,590	150,000	300,000	-38%	300,000	0%
Net Contribution / (Use)	\$ 98,925	(157,805)	(331,590)	431,590	(100,000)		(100,000)	
Working Capital	\$ 0	0	(331,590)	431,590	331,590		231,590	

**Reported in 014-8355 Wastewater Reserves Designated for Replacement

Wastewater Capital Connection Projects

Fund 044 Division 8044	Actual 2004-05	Actual 2005-06	Amended Budget 2006-07	Estimated 2006-07	Adopted Budget 2007-08	Adopted Budget 2008-09
Revenues						
Investment Earnings	23,390	113,855	20,000	200,000	150,000	100,000
Interest Earnings From Advance	4,100	830	0	0	0	0
Advance Loan Repayments	108,230	55,335	0	0	0	0
Sewer Connection Fees	1,495,665	1,707,560	850,000	400,000	400,000	400,000
Revenue Total	\$ 1,631,385	1,877,580	870,000	600,000	550,000	500,000
Expenses						
Professional & Technical Services	0	0	75,000	0	75,000	10,000
Services & Supplies Total	\$ 0	0	75,000	0	75,000	10,000
Advance to Wastewater Oper	0	0	750,000	0	0	0
System Capacity Improvements	0	0	300,000	100,000	150,000	150,000
Designated for Plant Expansion	0	0	325,000	325,000	325,000	325,000
Capital Outlay Total	\$ 0	0	1,375,000	425,000	475,000	475,000
Expense Total	\$ 0	0	1,450,000	425,000	550,000	485,000
Net Contribution / (Use)	\$ 1,631,385	1,877,580	(580,000)	175,000	0	15,000
Adjust for reserve set-aside	(400,000)	(400,000)	0	0	0	0
Adjustments	45	0	0	0	0	0
Working Capital Fund 044	\$ 3,524,370	5,001,950	4,421,950	5,176,950	5,176,950	5,191,950

* All items denoted with a "B" are transferred to the balance sheet at the close of the year.

Wastewater Capital Improvements

	Actual 2004-05	Actual 2005-06	Amended Budget 2006-07	Estimated 2006-07	Adopted Budget 2007-08	Adopted Budget 2008-09
Wastewater Treatment Plant Improvements Fund 070 Division 8070						
Revenues						
Investment Earnings	50	320	0	400	0	0
Revenue Total	\$ 50	320	0	400	0	0
Expenditures						
Wetlands Mitigations	3,330	0	0	0	0	0
Capital Outlay Total	\$ 3,330	0	0	0	0	0
Expenditure Total	\$ 3,330	0	0	0	0	0
Net Contribution / (Use)	\$ (3,280)	320	0	400	0	0
Inflow and Infiltration Project Fund 070 Division 8170						
Revenues						
Refunds & Rebates	0	590	0	0	0	0
Interfund Transfer In	0	11,106,970	0	235,975	0	0
Revenue Total	\$ 0	11,107,560	0	235,975	0	0
Expenses						
Carollo Reimb Costs	0	11,900	0	0	0	0
Carollo Reimb Atty Fees	0	9,855	145	0	0	0
Services & Supplies	\$ 0	21,755	145	0	0	0
Construction Engr/Tech	14,230	0	9,830	0	0	0
Construction Management	605,560	0	0	0	0	0
Construction Contingency	472,170	297,555	27,680	8,650	0	0
Plant Construction	2,494,510	7,695	0	0	0	0
I & I Improvement Construction	2,084,065	20,555	0	0	0	0
Transfer to Park Ded Bocce Ball	0	25,000	0	0	0	0
Capital Outlay Total	\$ 5,670,535	350,805	37,510	8,650	0	0
Expense Total	\$ 5,670,535	372,560	37,655	8,650	0	0
Net Contribution / (Use)	\$ (5,670,535)	10,735,000	(37,655)	227,325	0	0
Adjustments	5,673,815	(10,963,045)	0	0	0	0
Working Capital Fund 070	\$ 0	(227,725)	(265,380)	0	0	0

* All items denoted with a "B" are transferred to the balance sheet at the close of the fiscal year.

Water Operations Division

Public Works Department

Division Responsibilities

The Water Operations Division provides for the negotiation and management of the City's water supply contracts, the negotiation and management of the agreement for untreated water supply to Valero Refining Company, and for the operation, maintenance, repair, and capital improvements of the Water Treatment Plant and transmission, distribution, and storage systems. The City's water supply contracts include the State Water Project, a 1962 agreement with the City of Vallejo, a water exchange and banking arrangement with the Mojave Water Agency, and a settlement agreement with the State as a result of an application for area of origin water rights. The treatment plant operates under regulatory oversight of the California Department of Health Services and has a treatment capacity of 12 million gallons per day. The transmission system consists of two pump stations and approximately 18 miles of pipeline. The distribution system consists of 3 pump stations, 8 pressure-reducing stations, and approximately 150 miles of pipelines. The storage system consists of 5 treated water reservoirs and Lake Herman with a capacity of 1,800 acre feet. Costs for water-related activities of the Water Quality staff are included in the Water Operations budget. These efforts include the implementation of environmental programs mandated by enumerable state and federal statutes and an environmental laboratory providing process control and regulatory monitoring.

Highlights and Accomplishments in Fiscal Years 2005-07

For the 2005-2007 budget cycle, highlights and accomplishments of the Water Operations Division include:

- Completing construction of the Water Treatment Plant Improvement Project. The project was delivered on time and within budget. The \$13 million cost of the project is funded by a 20-year, State Revolving Fund loan with a 2.39% interest rate.
- Completing acquisition of an approximate 4-acre parcel from Valero Refining Company and starting construction of the Water Distribution System Improvement Project. The project is on schedule and within budget. Final completion is to occur by mid-October 2007. The \$7 million cost of the project is covered by fund reserves.
- With the active involvement of a seven-member task force, completing the update to the Urban Water Management Plan on schedule and within budget; the Plan is certified as complete by the State Department of Water Resources.
- Completing the Lake Herman Dam Tower Seismic Upgrades Project.
- In cooperation with the Parks Department, reducing landscape water use through efficient irrigation practices within the Benicia Unified School District. Landscape irrigation represents approximately 85% of the District's water use.
- Tracking and assuring annual testing of over 900 backflow devices protecting the water distribution system.

- Along with the City of Vallejo, hosting annual free water-wise landscaping workshops for the public. The workshops are presented in cooperation with the Master Gardeners and Benicia Community Garden and occurred at locations in both cities. Topics included water-wise basics, irrigation design, and water-wise plant selection.
- Through our school education program conducting over 50 classroom presentations to over 1,200 students each year covering topics such as water conservation.
- Treating more than 2.5 billion gallons of water annually to safe drinking water standards.
- Reading more than 4,600 water meters each month with less than a 1% error rate.

Priorities for Fiscal Years 2007-09

Division identified priorities for the next two years include:

- Completing construction of the Water Distribution System Improvement Project.
- Negotiating additional Solano Project water supply.
- Negotiating a new untreated water delivery agreement with Valero Refining Company.
- Mitigating identified security vulnerabilities through the implementation of various improvements to protect facilities and staff.
- Completing installation of a utility billing system to generate the water and sewer bills. The current system is over 10-years old, out of date, and does not meet our needs for generating reports required by federal and state regulatory agencies.
- Replacing approximately 1,300 failing water service lines in the Southampton area. By the end of FY 2006/2007, approximately 1,000 services will be complete. At an average of 100 services per year, it will take approximately 3 years to complete the remaining 300 services.
- Updating the Water System Master Plan.
- Replacing cathodic protection facilities on the raw water transmission pipeline and installing new facilities on the Lake Herman transmission line.
- In cooperation with the Fire Department, enhancing disaster preparedness through training and material/supply acquisition.
- Maintaining a complex monitoring regime that assures compliance with drinking water regulations and adding two new monitoring programs.
- Continuing repair and replacement of critical infrastructure to maintain system reliability.

Unmet Needs

The Water Operations Division proposed budget includes adding a .5 FTE laboratory technician to replace 1.5 part-time lab assistants (the other .5 and 1.5, respectively, shared with Wastewater Operations). Several changes have taken place in the last five years that have increased the complexity and volume of the laboratory's workload, making it no longer prudent to depend on temporaries to meet the ever-increasing sophistication of regulations and analytical technology. These include:

- a 100+ page comprehensive NPDES permit;

- Department of Health Service's Environmental Lab Accreditation Program increase in quality control requirements;
- an increase in process control testing associated with new plant processes; and
- returning to the certification of two labs versus one lab in order to provide round-the-clock microbiological service for the City.

Additional challenges facing the division over the next two years include:

- Continued instability in the energy markets and the ongoing specter of power shortages, commodity rate increases, and cost increases for materials and supplies that are energy-intensive to produce.
- Meeting treatment requirements in an ever-changing regulatory environment.
- Initiating operation of major improvements in the distribution, and storage systems installed as part of the Water Distribution System Improvement project.
- Implementing an ever-increasing number of environmental programs with limited resources.

City Manager Recommendations for Unmet Needs Funding

The City Manager recommends an additional Lab Tech position shared between Water and Wastewater.

Staffing Summary (Water)

Division Personnel	Actual 2003-04	Actual 2004-05	Actual 2005-06	Actual 2006-07	Proposed 2007-08	Proposed 2008-09
Public Works Director	0.15	0.15	0.15	0.15	0.15	0.15
Asst. Director/Utilities Manager	0.40	0.40	0.40	0.40	0.40	0.40
City Engineer	0.10	0.10	0.10	0.10	0.10	0.10
Senior Civil Engineer	0.25	0.25	0.25	0.25	0.25	0.25
Management Analyst	0.50	0.50	0.50	0.50	0.50	0.50
Administrative Secretary	0.15	0.15	0.15	0.15	0.15	0.15
Treatment Plant Superintendent	1.00	1.00	1.00	1.00	1.00	1.00
Treatment Plan Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Advanced Water Operator	1.00	1.00	1.00	-	-	-
Water Operator	4.00	4.00	5.00	5.00	5.00	5.00
Assistant Water Operator	-	-	-	1.00	1.00	1.00
Operator in Training	1.00	1.00	-	-	-	-
Maintenance Mechanic	2.00	2.00	2.00	2.00	2.00	2.00
Maintenance Superintendent	0.25	0.25	0.25	0.25	0.25	0.25
Utilities & Streets Supervisor	0.25	0.25	0.25	0.25	0.25	0.25
Maintenance Foreman	0.50	0.50	0.50	0.50	0.50	0.50
Maintenance Worker I/II/III	1.00	1.00	1.00	1.00	1.00	1.00
Utilities & Streets Journeyman (a)	4.15	4.15	4.15	4.00	4.00	4.00
Utilities & Streets Apprentice (a)	0.50	0.50	0.50	0.65	0.65	0.65
Water Quality Supervisor	0.50	0.50	0.50	0.50	0.50	0.50
Water Quality Technician I/II	1.00	1.00	1.00	1.00	1.00	1.00
Lab Technician I/II/III	1.50	1.50	1.50	1.50	2.00	2.00
Senior Administrative Clerk	1.25	1.25	1.25	1.25	1.25	1.25
Total	22.45	22.45	22.45	22.45	22.95	22.95

(a) One of the Utilities & Streets Journeyman positions (15% Water) is being underfilled by an Apprentice and is 30% shared with Wastewater and 55% shared with Streets.

Water Operations Summary

	Actual 2004-05	Actual 2005-06	Amended Budget 2006-07 (1)	Estimated 2006-07	Adopted Budget 2007-08 (2)	% (2/1)	Adopted Budget 2008-09 (3)	% (3/2)
Revenue								
Investment Earnings	153,595	220,940	78,030	249,910	249,910	220%	249,910	0%
Rents & Concessions	114,975	124,030	121,015	155,355	155,355	28%	155,355	0%
Residential Accounts	3,081,690	3,233,545	3,363,980	3,574,205	3,574,205	6%	3,574,205	0%
Multi-Family Accounts	622,130	632,890	624,240	648,750	648,750	4%	648,750	0%
Commercial Accounts	1,211,025	1,233,190	1,302,960	1,374,115	1,374,115	5%	1,374,115	0%
Industrial Accounts	187,060	194,590	209,100	214,165	214,165	2%	214,165	0%
Metered Municipal Sales	82,465	268,095	275,405	347,155	347,155	26%	347,155	0%
Valero Untreated Water	709,500	719,990	725,000	725,000	725,000	0%	725,000	0%
SRF loan proceeds	0	7,954,215	0	4,439,455	0	-	0	-
All other revenue	247,505	212,300	227,270	174,230	172,490	-24%	172,490	0%
Revenue Total	\$ 6,409,945	14,793,785	6,927,000	11,902,340	7,461,145	8%	7,461,145	0%
Expenses								
Salary & Wages	1,404,970	1,593,390	1,694,735	1,678,920	1,764,755	4%	1,843,550	4%
Benefits	463,530	549,180	633,485	605,525	669,120	6%	714,060	7%
Services & Supplies	1,723,000	1,651,500	2,207,135	2,031,500	2,161,600	-2%	2,211,465	2%
Debt Service	1,322,155	1,322,515	1,259,975	1,551,125	1,775,820	41%	1,715,720	-3%
Capital Outlay	347,275	200,010	1,412,600	591,855	968,500	-31%	793,000	-18%
Internal Service Charges	0	319,805	364,065	351,225	419,595	15%	417,520	0%
Transfers Out	786,500	10,399,925	1,434,640	8,029,915	356,900	-75%	558,250	-
Expense Total	\$ 6,047,430	16,036,325	9,006,635	14,840,065	8,116,290	-10%	8,253,565	2%
Net Contribution / (Use)	362,515	(1,242,540)	(2,079,635)	(2,937,725)	(655,145)		(792,420)	
Adjust for non-cash reserves	380,000	200,000	0	0	0		0	
Adjustments	(553,480)	2,776,890	0	0	0		0	
Working Capital	\$ 10,350,220	12,084,570	10,004,935	9,146,845	8,491,700		7,699,280	

Water Capital Connection Projects Summary

Revenue								
Water Connection Fees	1,438,005	1,724,675	980,000	400,000	400,000	-59%	400,000	0%
All other revenue	123,335	173,075	20,000	150,000	150,000	650%	100,000	-33%
Revenue Total	\$ 1,561,340	1,897,750	1,000,000	550,000	550,000	-45%	500,000	-9%
Expenses								
Services & Supplies	50,000	4,155	50,000	50,000	60,000	20%	125,000	108%
Capital Outlay	155	5,000,000	1,349,850	725,000	950,000	-30%	250,000	-74%
Expense Total	\$ 50,155	5,004,155	1,399,850	775,000	1,010,000	-28%	375,000	-63%
Net Contribution / (Use)	\$ 1,511,185	(3,106,405)	(399,850)	(225,000)	(460,000)		125,000	
Adjust for reserves	(700,000)	(700,000)	(700,000)	(700,000)	0		0	
Adjustments	(6,250)	5,010,355	0	0	0		0	
Working Capital	\$ 2,442,445	3,646,395	2,546,545	2,721,395	2,261,395		2,386,395	

Water Treatment Plant Improvements Summary

	Actual 2004-05	Actual 2005-06	Amended Budget 2006-07	Estimated 2006-07	Adopted Budget 2007-08	%	Adopted Budget 2008-09	%
Revenue								
Interfund Transfer In	0	7,954,215	0	0	0	-	0	-
State Revolving Loan	0	0	1,384,785	4,439,455	0	-100%	0	-
All other revenue	9,925	2,820	0	10,320	0	-	0	-
Revenue	\$ 9,925	7,957,035	1,384,785	4,449,775	0	-100%	0	-
Expenses								
Capital Outlay	2,651,160	7,676,315	2,083,155	1,137,035	2,095,500	1%	0	-
Expense Total	\$ 2,651,160	7,676,315	2,083,155	1,137,035	2,095,500	1%	0	-
Net Contribution / (Use)	\$ (2,641,235)	280,720	(698,370)	3,312,740	(2,095,500)		0	
Adjustments	1,497,960	(1,497,960)	0	0	0		0	
Working Capital	\$ 0	(1,217,240)	(1,915,610)	2,095,500	0		0	

Water Distribution System Improvement Project

	Actual 2004-05	Actual 2005-06	Amended Budget 2006-07	Estimated 2006-07	Adopted Budget 2007-08	%	Adopted Budget 2008-09	%
Revenue								
Interfund Transfer In	0	7,182,300	1,119,965	1,119,965	0	-100%	0	-
All other revenue	0	5,420	0	140,000	0	-	0	-
Revenue	\$ 0	7,187,720	1,119,965	1,259,965	0	-100%	0	-
Expenses								
Capital Outlay	0	0	8,302,170	6,677,745	1,584,420	-81%	185,520	-88%
Expense Total	\$ 0	0	8,302,170	6,677,745	1,584,420	-81%	185,520	-88%
Net Contribution / (Use)	\$ 0	7,187,720	(7,182,205)	(5,417,780)	(1,584,420)		(185,520)	
Working Capital	\$ 0	7,187,720	5,515	1,769,940	185,520		0	

Water Replacement Reserve Summary

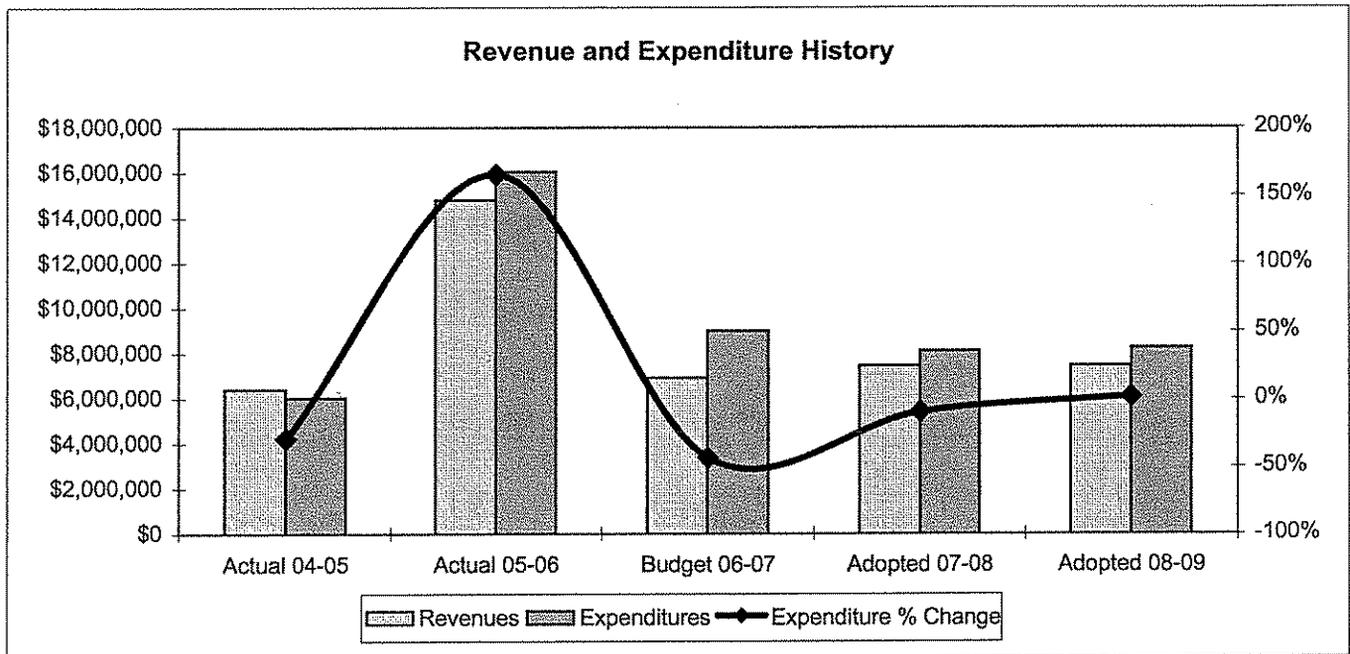
	Actual 2004-05	Actual 2005-06	Amended Budget 2006-07 (1)	Estimated 2006-07	Adopted Budget 2007-08 (2)	% (2/1)	Adopted Budget 2008-09 (3)	% (3/2)
Revenue								
Emergency Water/Rate Stabilization	200,000	0	1,200,000	1,200,000	0	-100%	200,000	-
Equipment/Vehicle Replacement	50,000	60,000	342,160	342,160	70,000	-80%	70,000	0%
Filter Replacement	30,000	40,000	188,920	188,920	40,000	-79%	40,000	0%
System Replacement	100,000	100,000	674,735	674,735	2,295,500	240%	385,520	-83%
Revenue Total	\$ 380,000	200,000	2,405,815	2,405,815	2,405,500	0%	695,520	-71%
Expenses								
Equipment/Vehicle Replacement	80,545	1,410	332,160	45,000	80,000	-76%	85,000	6%
Filter Replacement	6,720	0	198,925	7,500	200,000	1%	0	-100%
System Replacement	52,945	39,785	574,740	250,000	300,000	-48%	300,000	0%
Expense Total	\$ 140,210	41,195	1,105,825	302,500	580,000	-48%	385,000	-34%
Net Contribution / (Use)	239,790	158,805	1,299,990	2,103,315	1,825,500		310,520	
Working Capital	\$ 0	0	1,299,990	2,103,315	3,928,815		4,239,335	

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**Reported in 090-8255 Water Reserves Designated for Replacement

Water Operations

Fund 090	Actual 2004-05	Actual 2005-06	Amended Budget 2006-07 (1)	Estimated Actual 2006-07	Adopted 2007-08 (2)	%	Adopted 2008-09 (3)	%
						(2/1)		(3/2)
Revenue Total	\$ 6,409,945	14,793,785	6,927,000	11,902,340	7,461,145	8%	7,461,145	0%
Expenditures								
Salary & Wages	\$ 1,404,970	1,593,390	1,694,735	1,678,920	1,764,755	4%	1,843,550	4%
Benefits	463,530	549,180	633,485	605,525	669,120	6%	714,060	7%
Services & Supplies	1,723,000	1,651,500	2,207,135	2,031,500	2,161,600	-2%	2,211,465	2%
Capital Outlay & Transfers	1,133,775	10,599,935	2,847,240	8,621,770	1,325,400	-53%	1,351,250	2%
Internal Service Charges	0	319,805	364,065	351,225	419,595	15%	417,520	0%
Debt Service	1,322,155	1,322,515	1,259,975	1,551,125	1,775,820	41%	1,715,720	-3%
Expenditure Total	\$ 6,047,430	16,036,325	9,006,635	14,840,065	8,116,290	-10%	8,253,565	2%
Adjust for non-cash reserves	380,000	200,000	0	0	0		0	
Adjustments	(553,480)	2,776,890	0	0	0		0	
Net Contribution / (Use)	\$ 742,515	(1,042,540)	(2,079,635)	(2,937,725)	(655,145)		(792,420)	
Working Capital	\$ 10,350,220	12,084,570	10,004,935	9,146,845	8,491,700		7,699,280	



Emergency Water/Rate Stabilization

Fund 591 D 8256	Actual 2004-05	Actual 2005-06	Amended Budget 2006-07	Estimated 2006-07	Adopted Budget 2007-08	Adopted Budget 2008-09
Revenues						
Residual Equity Transfer In	0	0	1,200,000	1,200,000	0	0
Interfund Transfer In	200,000	0	0	0	0	200,000
Revenue Total	\$ 200,000	0	1,200,000	1,200,000	0	200,000
Expenses						
Reserve for Water Supply	0	0	0	0	0	0
Capital Outlay Total	\$ 0	0	0	0	0	0
Expense Total	\$ 0	0	0	0	0	0
Net Contribution / (Use)	\$ 200,000	0	1,200,000	1,200,000	0	200,000
Working Capital	\$ 0	0	1,200,000	1,200,000	1,200,000	1,400,000

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**Reported in 090-8255 Water Reserves Designated for Replacement

Water Equipment/Vehicle Replacement

Fund 592 D 8257	Actual 2004-05	Actual 2005-06	Amended Budget 2006-07 (1)	Estimated 2006-07	Adopted Budget 2007-08 (2)	%	Adopted Budget 2008-09 (3)	%
						(2/1)		(3/2)
Revenues								
Residual Equity Transfer In	0	0	282,160	282,160	0	-100%	0	-
Interfund Transfer In	50,000	60,000	60,000	60,000	70,000	17%	70,000	0%
Revenue Total	\$ 50,000	60,000	342,160	342,160	70,000	-80%	70,000	0%
Expenses								
Equipment Replacement	80,545	1,410	332,160	45,000	80,000	-76%	85,000	6%
Capital Outlay Total	\$ 80,545	1,410	332,160	45,000	80,000	-76%	85,000	6%
Expense Total	\$ 80,545	1,410	332,160	45,000	80,000	-76%	85,000	6%
Net Contribution / (Use)	\$ (30,545)	58,590	10,000	297,160	(10,000)		(15,000)	
Working Capital	\$ 0	0	10,000	297,160	287,160		272,160	

**Reported in 090-8255 Water Reserves Designated for Replacement

Water Filter Replacement

Fund 593 D 8258	Actual 2004-05	Actual 2005-06	Amended Budget 2006-07 (1)	Estimated 2006-07	Adopted Budget 2007-08 (2)	%	Adopted Budget 2008-09 (3)	%
						(2/1)		(3/2)
Revenues								
Residual Equity Transfer In	0	0	148,920	148,920	0	-100%	0	-
Interfund Transfer In	30,000	40,000	40,000	40,000	40,000	0%	40,000	0%
Revenue Total	\$ 30,000	40,000	188,920	188,920	40,000	-79%	40,000	0%
Expenses								
Filter Replacement	6,720	0	198,925	7,500	200,000	1%	0	-100%
Capital Outlay Total	\$ 6,720	0	198,925	7,500	200,000	1%	0	-100%
Expense Total	\$ 6,720	0	198,925	7,500	200,000	1%	0	-100%
Net Contribution / (Use)	\$ 23,280	40,000	(10,005)	181,420	(160,000)		40,000	
Working Capital	\$ 0	0	(10,005)	181,420	21,420		61,420	

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**Reported in 090-8255 Water Reserves Designated for Replacement

Water System Replacement

Fund 594 D 8259	Actual 2004-05	Actual 2005-06	Amended Budget 2006-07 (1)	Estimated 2006-07	Adopted Budget 2007-08 (2)	%	Adopted Budget 2008-09 (3)	%
						(2/1)		(3/2)
Revenues								
Residual Equity Transfer In	0	0	524,735	524,735	0	-100%	0	-
Interfund Transfer In	100,000	100,000	150,000	150,000	2,295,500	-	385,520	-83%
Revenue Total	\$ 100,000	100,000	674,735	674,735	2,295,500	240%	385,520	-83%
Expenses								
System Replacement	52,945	39,785	574,740	250,000	300,000	-48%	300,000	0%
Capital Outlay Total	\$ 52,945	39,785	574,740	250,000	300,000	-48%	300,000	0%
Expense Total	\$ 52,945	39,785	574,740	250,000	300,000	-48%	300,000	0%
Net Contribution / (Use)	\$ 47,055	60,215	99,995	424,735	1,995,500		85,520	
Working Capital	\$ 0	0	99,995	424,735	2,420,235		2,505,755	

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**Reported in 090-8255 Water Reserves Designated for Replacement

Water Capital Connection Projects

Fund 045 Division 8045	Actual 2004-05	Actual 2005-06	Amended Budget 2006-07 (1)	Estimated 2006-07	Adopted Budget 2007-08 (2)	% (2/1)	Adopted Budget 2008-09 (3)	% (3/2)
Revenues								
Investment Earnings	123,335	173,075	20,000	150,000	150,000	650%	100,000	-33%
Water Connection Fees	1,438,005	1,724,675	980,000	400,000	400,000	-59%	400,000	0%
Revenue Total	\$ 1,561,340	1,897,750	1,000,000	550,000	550,000	-45%	500,000	-9%
Expenses								
Prof & Tech Services	0	0	0	0	10,000	-	75,000	650%
Water Purchase	50,000	4,155	50,000	50,000	50,000	0%	50,000	0%
Services & Supplies Total	\$ 50,000	4,155	50,000	50,000	60,000	20%	125,000	108%
Solano Water Authority Project	0	0	250,000	0	75,000	-70%	75,000	0%
Lake Herman Capacity Enhance	155	0	99,850	25,000	25,000	-75%	25,000	0%
System Capacity Improvements	0	0	300,000	0	150,000	-50%	150,000	0%
Reserve for Plant Expansion	0	0	700,000	700,000	0	-100%	0	-
Reserve for Water Supply Purchase	0	0	0	0	200,000	-	0	-100%
Reserve for Storage Expansion	0	0	0	0	500,000	-	0	-100%
Transfer to Water Dist Sys Imp Pjr	0	5,000,000	0	0	0	-	0	-
Capital Outlay Total	\$ 155	5,000,000	1,349,850	725,000	950,000	-30%	250,000	-74%
Expense Total	\$ 50,155	5,004,155	1,399,850	775,000	1,010,000		375,000	
Net Contribution / (Use)	\$ 1,511,185	(3,106,405)	(399,850)	(225,000)	(460,000)		125,000	
Adjust for reserves Adjustments	(700,000) (6,250)	(700,000) 5,010,355	(700,000)	(700,000)	0		0	
Working Capital	\$ 2,442,445	3,646,395	2,546,545	2,721,395	2,261,395		2,386,395	

Water Treatment Plant Improvements

Fund 075 Division 8075	Actual 2004-05	Actual 2005-06	Amended Budget 2006-07	Estimated 2006-07	Adopted Budget 2007-08	Adopted Budget 2008-09
Revenues						
Investment Earnings	9,925	2,820	0	10,320	0	0
State Revolving Loan	0	0	1,384,785	4,439,455	0	0
Interfund Transfer In	0	7,954,215	0	0	0	0
Revenue Total	\$ 9,925	7,957,035	1,384,785	4,449,775	0	0
Expenses						
Construction Eng/Tech Svc	154,290	280,385	339,920	200,000	0	0
Construction Management	147,215	390,860	395,130	300,000	0	0
Construction Contingency	0	42,545	416,455	144,735	0	0
Facilities Implementation Plan	577,850	49,630	439,350	0	0	0
Plant Construction	1,771,805	6,912,895	492,300	492,300	0	0
Interfund Transfers - System Replace	0	0	0	0	2,095,500	0
Capital Outlay Total	\$ 2,651,160	7,676,315	2,083,155	1,137,035	2,095,500	0
Expense Total	\$ 2,651,160	7,676,315	2,083,155	1,137,035	2,095,500	0
Net Contribution / (Use)	\$ (2,641,235)	280,720	(698,370)	3,312,740	(2,095,500)	0
Adjustments	1,497,960	(1,497,960)				
Working Capital	\$ 0	(1,217,240)	(1,915,610)	2,095,500	0	0

Water Distribution System Improvement Project

Fund 076 Division 8076	Actual 2004-05	Actual 2005-06	Amended Budget 2006-07 (1)	Estimated 2006-07	Adopted Budget 2007-08 (2)	%	Adopted Budget 2008-09 (3)	%
						(2/1)		(3/2)
Revenues								
Investment Earnings	0	5,420	0	140,000	0	-	0	-
Interfund Transfer In	0	7,182,300	1,119,965	1,119,965	0	-100%	0	-
Revenue Total	\$ 0	7,187,720	1,119,965	1,259,965	0	-100%	0	-
Expenses								
Property Acquisition	0	0	1,119,865	1,119,860	0	-100%	0	-
Construction Eng/Tech Svc	0	0	542,645	423,265	119,380	-78%	0	-100%
Construction Management	0	0	354,860	276,790	78,070	-78%	0	-100%
Construction Contingency	0	0	300,000	200,000	100,000	-67%	0	-100%
Plant Construction	0	0	5,984,800	4,657,830	1,286,970	-78%	0	-100%
Interfund Transfers - System Replace	0	0	0	0	0	-	185,520	-
Capital Outlay Total	\$ 0	0	8,302,170	6,677,745	1,584,420	-81%	185,520	-88%
Expense Total	\$ 0	0	8,302,170	6,677,745	1,584,420	-81%	185,520	-88%
Net Contribution / (Use)	\$ 0	7,187,720	(7,182,205)	(5,417,780)	(1,584,420)		(185,520)	
Working Capital	\$ 0	7,187,720	5,515	1,769,940	185,520		0	

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