

Enterprise Funds

	Actual 2006-07	Actual 2007-08	Amended 2008-09 (1)	Estimated 2008-09	Adopted 2009-10 (2)	% (2/1)	Adopted 2010-11 (3)	% (3/2)
Revenues								
Benicia Marina Fund	311,010	634,175	498,435	506,885	579,485	16%	602,945	4%
Benicia Transit Fund	1,718,600	1,898,345	1,281,925	1,281,925	2,133,995	66%	1,236,660	-42%
Wastewater Utility	9,049,435	7,898,535	7,878,000	7,827,770	8,123,410	3%	8,123,410	0%
Water Utility	28,584,850	9,873,700	11,494,665	11,724,960	8,446,250	-27%	8,590,500	2%
Revenue Total	\$ 39,663,895	20,304,755	21,153,025	21,341,540	19,283,140	-9%	18,553,515	-4%
Expenses								
Benicia Marina Fund	521,420	578,460	529,300	583,895	533,945	1%	538,945	1%
Benicia Transit Fund	1,781,125	1,999,820	1,181,965	1,181,965	2,155,430	82%	1,261,765	-41%
Wastewater Utility	7,840,055	7,281,805	11,475,625	10,878,820	8,536,185	-26%	8,157,905	-4%
Water Utility	33,866,045	11,255,845	17,917,890	17,115,300	9,101,755	-49%	9,251,435	2%
Expense Total	\$ 44,008,645	21,115,930	31,104,780	29,759,980	20,327,315	-35%	19,210,050	-5%
Combined Surplus/(Deficit)	(4,344,750)	(811,175)	(9,951,755)	(8,418,440)	(1,044,175)	-90%	(656,535)	-37%
Working Capital								
Benicia Marina Fund	103,755	159,470	128,605	82,460	128,000	0%	192,000	50%
Benicia Transit Fund	93,083	(13,963)	(93,651)	(93,651)	122,020	-230%	145,380	19%
Wastewater Utility	9,511,730	9,859,035	6,261,410	6,807,985	6,395,210	2%	6,360,715	-1%
Water Utility	17,088,585	15,129,075	8,705,850	11,038,735	10,383,230	19%	9,022,295	-13%
Total Working Capital	\$ 26,797,153	25,133,617	15,002,214	17,835,529	17,028,460	14%	15,720,390	-8%

Marina Enterprise Fund FY 2009-10 & FY 2010-11

Fund Responsibilities:

The Marina Enterprise Fund was created to act as the financial repository for all revenues and expenses relating to the operation, maintenance and dredging of the marina. Currently, the marina is leased to the Benicia Harbor Corporation (“BHC”) under a long-term contract that was restructured in June 2006.

The Parks and Community Services Director has been assigned as the Contract Liaison for the revised Benicia Marina Lease with BHC. The responsibilities include monitoring the Lease Agreement for contractual obligations, coordinating BHC requests with City Staff, assisting City Staff in organizing annual dredging needs, auditing financial information submitted by BHC, and helping City Staff resolve complaints relating to Marina activities.

Accomplishments/Milestones in Fiscal Years 2007 – 2009:

- An addendum to the Lease Agreement was approved by the City Council in June 2006. The revisions allowed the City to resolve a long-standing dispute over the installation of the Marina Area Storm Drain and assigned responsibility for dredging the City’s portion of the Marina to BHC for a beginning amount of \$170,000 per year.
- The Audit and Finance Committee recommended several remedies for solving the Marina Enterprise Fund imbalance, including the following:
- Proceed with the Master Dredging Plan Study to determine long-range solutions for rising costs and the threat of future legislation limiting “In-Bay Disposal”.
- Proceed with establishment of Loan Terms to compensate General Fund for advances to the Marina Fund for the next two decades.
- Continue to identify Marina-specific revenues and establish a plan for allocating directly to the Marina Fund.
- Continue to identify alternative revenue sources to replace the foregone commercial area commonly known as the Marina Green.

Division Priorities:

The Finance Department has begun accumulating all advances to the Marina Enterprise Fund in accordance with the projections used to establish the revised Marina Lease. The advances will be reduced by transferring Secured Property Taxes paid by BHC, \$16,000, and Unsecured Property Taxes paid by boat owners, \$48,000 from the General Fund to the Marina Enterprise Fund. A major portion of the remaining property taxes from the surrounding Condominiums are meant to support General Fund activities, such as Police and Fire Protection, street maintenance, and other activities relating to the Benicia Marina. Even so, staff will continue to monitor the flow of financial resources into the Marina and offer funding recommendations when conditions

change. Continue to seek alternate funding to balance the Marina Enterprise Fund, including replacement of the Marina Green commercial parcel and allocation of Marina-specific revenues to the fund.

Significant Budget Changes:

The Marina Fund required a General Fund Advance of \$0 in FY 2007-08 and \$36,495 in FY 2008-09. This imbalance will continue to be monitored by Finance Staff and recommendations will be presented to the City Council when solutions become available. In the meantime, it is expected that all advances to the fund will be repaid, with interest, beginning in FY 2027-28.

Marina Operations

This fund accounts for the revenues and expenses associated with the operations, management, and debt service of the City's Marina. The original California Department of Boating loan, the source of funding for construction of the Marina, was for \$5.2 million with an interest rate of 4.5%, and is due to be retired August, 2027.

Fund 060 Division 8060	Actual 2006-07	Actual 2007-08	Amended 2008-09 (1)	Estimated 2008-09	Adopted 2009-10 (2)	Adopted 2010-11 (3)
Revenues						
Property Tax-Secured	0	16000	16,000	16,000	16,000	16,000
Property Tax-Unsecured	0	48000	48,000	48,000	48,000	48,000
Transfer Fees	6,150	5,150	10,000	1,680	2,000	2,000
Investment Earnings	26,825	22,755	3,230	20,000	18,000	16,000
Rents & Concessions	277,710	497,710	314,710	314,710	314,710	314,710
Percentage Rents	0	44,015	70,000	70,000	70,000	70,000
Refunds & Rebates	325	545	0	0	0	0
Interfund Transfer In	0		36,495	36,495	110,775	136,235
Revenue Total	\$ 311,010	634,175	498,435	506,885	579,485	602,945
Expenses						
Prof & Tech Services	13,740	33,905	25,000	80,000	25,000	25,000
Marina Dredging	189,175	220,610	180,355	179,950	185,000	190,000
Services & Supplies	\$ 202,915	254,515	205,355	259,950	210,000	215,000
Note-Principal	131,850	137,785	141,850	143,985	150,460	157,235
Note-Interest	186,655	186,160	182,095	179,960	173,485	166,710
Debt Service Total	\$ 318,505	323,945	323,945	323,945	323,945	323,945
Expense Total	\$ 521,420	578,460	529,300	583,895	533,945	538,945
Net Contribution / (Use)	\$ (210,410)	55,715	(30,865)	(77,010)	45,540	64,000
Adjustments						
Working Capital	\$ 103,755	159,470	128,605	82,460	128,000	192,000

**Finance Department
Transit Division
FY 2009-10 & FY 2010-11**

Mission:

The Transit Division will deliver efficient transportation systems that improve the mobility of our residents, employees and visitors.

Vision:

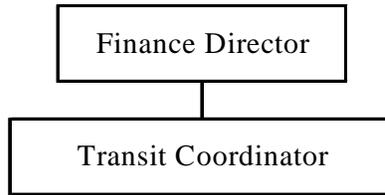
To provide quality services to our customers that embrace:

- Efficient communications with both our internal and external customers
- In-depth research on current and long-range transit matters
- Responsive and affordable transportation systems
- Staff who are professional, competent and customer-oriented
- Citywide assistance in the implementation of Strategic Initiatives

Values:

1. Ethical conduct and personal integrity: Acting in accord with the highest standards of professional conduct at all times
2. Service Excellence: Providing the highest quality service to our customers
3. Open communication: Striving to provide timely information and in an open manner
4. Financial accountability: Providing accurate accounting information, valid and relevant research, and sound fiscal advice
5. Customer appreciation: Recognizing the diversity and contributions of all that we serve and assessing their changing needs
6. Continuous improvement: Seeking opportunities to update and improve our current programs and to develop new ones
7. Teamwork: Working together collaboratively and in recognition of the contribution each of us makes to the common purpose of serving our customers
8. Problem solving: Striving to find practical and effective solutions to achieving desired goals and strategic issues

Division Organizational Chart:



Division Responsibilities:

The Transit Services Division of the Finance Department is responsible for the management and operations of the City's transit service. The division administers the transit operations contract with MV Public Transportation, Inc, plans existing and future services, files reports and claims for transit funding, promotes and advertise the transit service, coordinates transit service with other agencies, monitors and administers the City's taxi services.

Benicia Breeze has evolved into a more efficient transit operator providing improved local flex route service within the City, regional service between Vallejo and Central Contra Costa County, a local taxi scrip program for seniors and persons with disabilities and a paratransit service for persons who are unable to use fixed route or flex route transit due to their disability.

Division services include:

<ul style="list-style-type: none">• Management of Transit Services• Benicia Breeze fixed route• Benicia Breeze Paratransit• Benicia Breeze flex routes• Benicia Safe Ride Program• Benicia Breeze Taxi Scrip Program	<ul style="list-style-type: none">• Taxi Regulation and Administration• Coordinating Intercity Transit Services
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Accomplishments/Milestones Fiscal Years 2007 – 2009:

- Successful transition of the Route 75 to Route 78 now operated by Vallejo Transit. In coordination with this transition, developed a new route structure to include Dial-A-Ride Service, Flex-Routes, continued service to DVC, school tripper routes, and Paratransit.
- Developed a short-range transit plan for fiscal years 2008-2017 to guide the future of Benicia Breeze services for the life of the plan.

- Began process of Benicia Intermodal Park and Ride Facilities project by working with Solano Transit Authority, the Metropolitan Transportation Commission and other departments such as Public Works and Community Development. Assisted in the development of the Initial Project Report and Request for Proposals.

Citywide Strategic Plan Action Items:

Strategic Issue #4: Preserving and Enhancing Infrastructure	
	Strategy #2: Increase use of mass transit
	Action 2(d): Evaluate feasibility of merging transit services with Vallejo and STA

Additional Division Priorities:

1. Efficient communications with both our internal and external customers
 - 1.1. Improve automated accounting systems and provide open access to customers
 - 1.2. Improve accessibility to Citywide information resources via the City website
 - 1.3. Develop cost-saving methods of disseminating information to the public
2. In-depth research on current and long-range fiscal matters
 - 2.1. Develop schedules for researching financial information important to customers
 - 2.2. Continue to improve the long-range financial model and evaluation criteria
3. Responsibility for accounting compliance, revenue and expenditure recording, and timely monitoring of all financial information
 - 3.1. Monitor federal and state regulations to ensure compliance
 - 3.2. Review and audit revenues to ensure optimum collection procedures are in place
 - 3.3. Assist departments in implementing strategic initiatives
 - 3.4. Improve purchasing guidelines to ensure efficient use of public funds
4. Staff who are professional, competent and customer-oriented
 - 4.1. Recognize the contributions of all members of the department
 - 4.2. Foster professional collaboration with other departments
 - 4.3. Encourage empathy and friendliness with customers
 - 4.4. Provide continuous training and development of professional abilities
5. Citywide assistance in the implementation of Strategic Initiatives
 - 5.1. Determine and recommend funding mechanisms for Strategic Initiatives
 - 5.2. Develop fiscal policies to ensure current and long-range funding assurance
 - 5.3. Recommend alternative funding possibilities when conditions warrant
 - 5.4. Encourage public and private partnerships to strengthen the sustainability of each

Desired Outcomes & Performance Measures:

National Survey Measure & Ranking	Actual 2007-08	Projected 2008-09	Proposed 2009-10	Proposed 2010-11
City employee knowledge	79	80	80	80
City employee responsiveness	78	80	80	80
City employee courteousness	83	80	80	80
Overall	78	80	80	80

Other Division Performance Measures

Continuous monitoring of bus schedules and routes	X	X	X	X
Completion of Mini SRTP	X	X	X	X
Grant approval and implementation of fueling station	X	X	X	X
Grant approval and implementation of bus shelters	X	X	X	X
Continue consolidation efforts with other agencies	X	X	X	X

Significant Budget Changes:

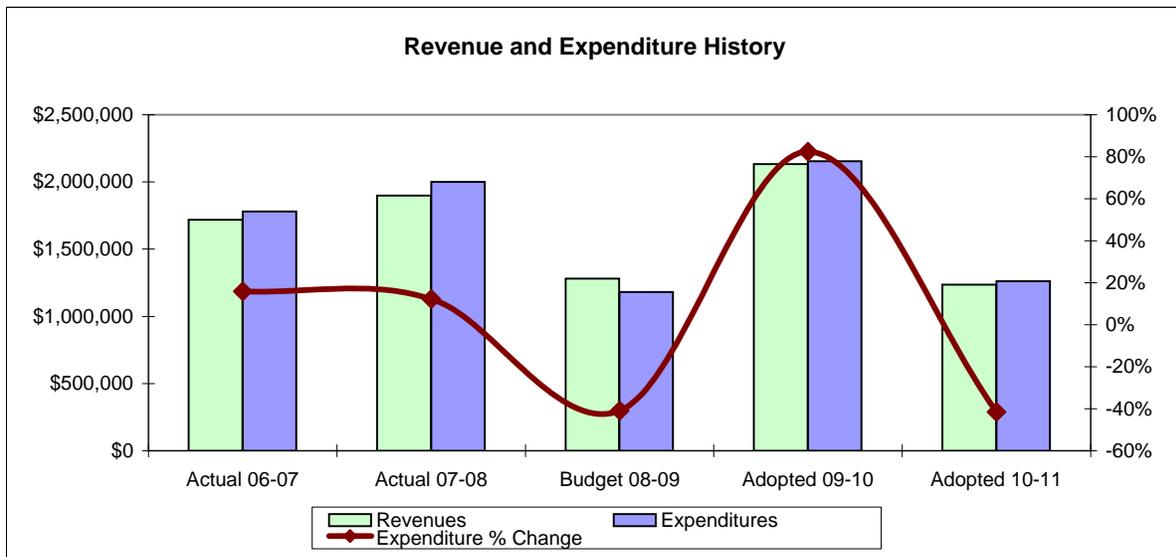
There was a small staffing allocation change, as four employees had 5% of their time allocated to the City Treasurer Division due to time spent managing the investment program.

Staffing Summary: Full Time Employee Equivalent Positions

Division Personnel	Actual 2006-07	Actual 2007-08	Actual 2008-09	Adopted 2009-10	Adopted 2010-11
Finance Director	0.15	0.15	0.15	0.15	0.15
Asst. Finance Director	0.15	0.15	0.15	0.15	0.15
Total	0.30	0.30	0.30	0.30	0.30

Transit Enterprise Fund

Fund 019	Actual 2006-07	Actual 2007-08	Amended 2008-09 (1)	Estimated 2008-09	Adopted 2009-10 (2)	%	Adopted 2010-11 (3)	%
						(2/1)		(3/2)
Revenue Total	\$ 1,718,600	1,898,345	1,281,925	1,281,925	2,133,995	66%	1,236,660	-42%
Expenses								
Salary & Wages	\$ 58,085	88,780	72,280	72,280	82,850	15%	86,425	4%
Benefits	18,330	30,520	29,730	29,730	33,505	13%	34,985	4%
Services & Supplies	1,563,360	1,488,050	1,012,785	1,012,785	1,039,465	3%	1,089,725	5%
Capital Outlay	140,795	391,625	66,430	66,430	999,000	-	50,000	-95%
Internal Service Charges	555	845	740	610	610	-18%	630	3%
Expense Total	\$ 1,781,125	1,999,820	1,181,965	1,181,835	2,155,430	82%	1,261,765	-41%
Net Contribution / (Use)	\$ (62,525)	(101,475)	99,960	100,090	(21,435)		(25,105)	
Balance Available in TDA Reserves	\$ 93,083	(13,963)	(93,651)	0	122,020		145,380	



**Public Works & Community Development Department
Wastewater Operations and Maintenance Divisions
FY 2009-10 & FY 2010-11**

Public Works & Community Development Department Mission:

Provide excellent, responsive service, focusing on clean water, safe streets, development assistance and sustainability.

Utilities Division Mission:

Deliver a quality product at a reasonable rate to our customers.

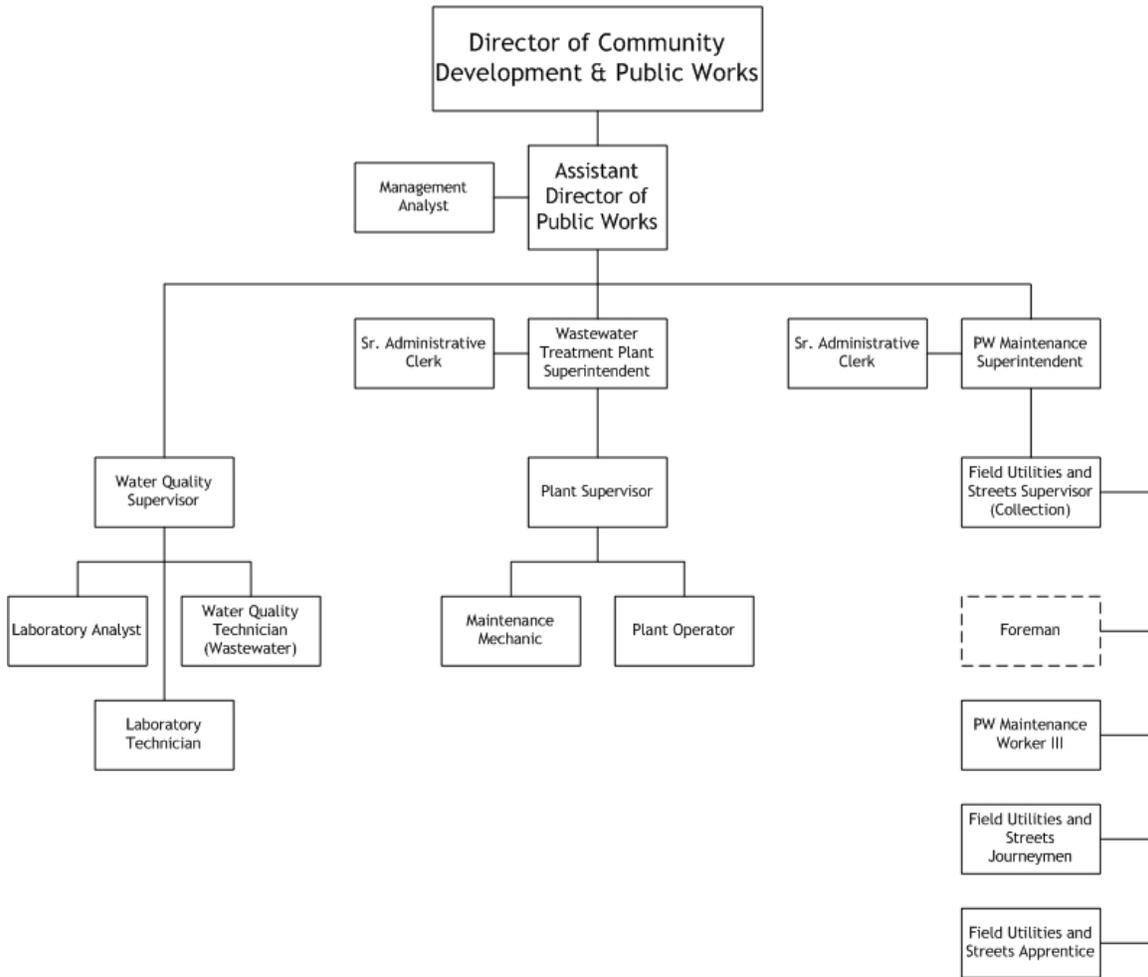
Vision:

A professional organization that is recognized by our peers and regulators as competent, where employees are valued and laughter is welcome.

Values:

- Respect
- Professionalism
- Excellence
- Collaboration
- Accountability
- Awareness

Organizational Chart:



Division Responsibilities:

The Wastewater Operations and Maintenance Divisions provide for the operation, maintenance, repair, and capital improvements of the Wastewater Treatment Plant and collection and discharge systems. The treatment plant operates under a National Pollutant Discharge Elimination System (NPDES) permit issued by the San Francisco Regional Water Quality Control Board and has a permitted dry weather capacity of 4.5 million gallons per day and a short-term hydraulic capacity of 24 million gallons per day. There are over four hundred major plant process equipment components that endure a severe duty cycle including corrosive gases, abrasive liquids, and continuous operation. The collection system consists of 24 lift stations, approximately 150 miles of sewer pipelines, a 3-mile wet weather relief (interceptor) pipeline, and 6 wet weather control structures. The discharge system consists of a 1,100-foot long outfall pipeline and a 150-foot long outfall diffuser pipeline. Costs for wastewater-related activities of the Water Quality staff are included in the Wastewater Operations budget. These efforts include the implementation of environmental programs mandated by innumerable state and federal

statutes and an environmental laboratory providing process control and regulatory monitoring.

Accomplishments/Milestones Fiscal Years 2007 – 2009:

- Negotiated renewal of the 5-year NPDES permit authorizing discharge from the Wastewater Treatment Plant to the Carquinez Strait. The new permit expires May 30, 2013.
- Installed new high-energy efficient blowers for the aeration system at the plant, which reduced power consumption by half for this system. Additionally, the City received a rebate of \$62,510 from PG&E.
- Completed the preliminary design report and CEQA documentation for the Water Reuse Project.
- Completed implementation of SCADA telemetry for 16 of 21 lift stations that will provide for the control and monitoring of the equipment and acquisition and logging of critical data through the use of a computer system.
- Replaced a 10+ year old utility billing system that generates the water and sewer bills.
- An update of the Sewer System Master Plan is underway.
- Proceeded with engineering design and installation of required improvements to correct identified deficiencies in the cathodic system protecting the wastewater treatment facilities from corrosion.
- In cooperation with the Fire Department, enhanced disaster preparedness through training and material/supply acquisition.
- Expanded the “plastics in the ocean” school education program to include all 6th and 7th grade classes and pilot one high school class presentation.
- Repaired or replaced critical infrastructure, such as reconfiguring the solids handling sludge feed system and replacing the chlorination/dechlorination controller system, to maintain system reliability.
- Enhanced the Division’s involvement with the community and in public education through neighborhood meetings, open houses, educational displays, school education programs, recycling events, pollution prevention events and special tours of facilities.
- Received Golden Gate Partnership Recognition Awards for the plant and Corporation Yard as a result of Cal OSHA inspections.
- Produced six high quality Public Service Announcements on the topics of water conservation, storm water, plastics in the ocean, littering, FOG (fats, oil and grease) and pharmaceutical disposal, which are available for viewing on the City’s website and Channel 27. These short, funny films enhance public education on the importance of protecting water quality.
- Hosted the annual Coastal Cleanup Days (2007 and 2008) with a total of 1,695 volunteers collecting 13,672 pounds of trash and 3,476 pounds of recyclables for the two events.

- Distributed 10,000 mailers to the public providing information about “No Drugs Down the Drain” and “Fat Free Sewers.”
- Distributed 1,000 reusable bags made from recycled plastic to city staff and residents to encourage the reduction of plastic bag use.
- Through our school education program conducted over 45 classroom presentations to over 1,200 students each year covering topics such as pollution prevention and marine debris (plastics in the ocean.)
- Treated more than one billion gallons of wastewater annually to State discharge standards.
- Processed over 170 laboratory samples per month, performing over 400 analyses.
- Flushed and/or debris cleared 156,000 feet annually of sewer pipelines.

Additional Department Priorities:

- Be an active participant in implementing integrated sustainable wastewater management solutions that balance and reconcile the economic, ecological, and social concerns of our citizens to enhance the well being of all, both now and in the future.
- Provide for the continued operation, maintenance and security of the City’s utility systems (including capital improvements) to deliver a quality product for our customers, meeting or exceeding regulatory requirements, within existing rate structures and funding levels.

Desired Outcome & Performance Measure:

The desired outcome for the division performance measure is:

- Eliminate overflows and backups in citywide sewer system.

Measure	Actual 2007/08	Projected 2008/09	Proposed 2009/10	Proposed 2010/11
Miles of sewer line cleaned	13	28	30	32

Significant Budget Changes:

No significant new budget changes for this division, but some notable modifications are as follows:

1. There will be a minor change in the organizational structure with the permanent assignment of a second Maintenance Supervisor in lieu of filling the vacant Foreman position.

2. No wastewater rate increases are proposed during this two-year budget cycle.

Staffing Summary: Full Time Employee Equivalent Positions

Division Personnel	Actual 2006-07	Actual 2007-08	Actual 2008-09	Adopted 2009-10	Adopted 2010-11
Public Works Director	0.15	0.15	0.15	0.15	0.15
Asst Director/Utilities Manager	0.40	0.40	0.40	0.40	0.40
City Engineer	0.10	0.10	0.10	0.10	0.10
Senior Civil Engineer	0.25	0.25	0.25	0.25	0.25
Management Analyst	0.50	0.50	0.50	0.50	0.50
Administrative Secretary	0.15	0.15	0.15	0.15	0.15
WW Treat Plant Superintendent	1.00	1.00	1.00	1.00	1.00
WW Treatment Plant Supervisor	1.00	1.00	1.00	1.00	1.00
Sr WW Operator	-	-	-	-	-
Wastewater Operator I/II/III	4.00	4.00	3.00	4.00	4.00
Wastewater Operator in Training	-	-	1.00	-	-
Maintenance Mechanic	4.00	4.00	4.00	4.00	4.00
Maintenance Superintendent	0.25	0.25	0.25	0.25	0.25
Maintenance Foreman	0.50	0.50	-	-	-
Maintenance Worker I/II/III	1.00	1.00	1.00	1.00	1.00
Utilities & Streets Journeyman (a)	2.00	2.00	2.75	2.75	2.75
Utilities & Streets Apprentice (a)	0.80	0.80	0.30	0.30	0.30
Utilities & Streets Supervisor	0.25	0.25	0.50	0.50	0.50
Water Quality Supervisor	0.50	0.50	0.50	0.50	0.50
Water Quality Technician I/II	1.00	1.00	1.00	1.00	1.00
Lab Technician I/II/III	2.00	2.00	2.00	2.00	2.00
Sr. Administrative Clerk	1.25	1.25	1.25	1.25	1.25
Total	21.10	21.10	21.10	21.10	21.10

(a) One of the Utilities & Streets Journeyman positions (30% Wastewater) is being underfilled by an Apprentice and is shared 15% with Water and 55% with Streets.

Wastewater Summary - By Category

	Actual 2006-07	Actual 2007-08	Amended 2008-09	Estimated 2008-09	Adopted 2009-10	% (2/1)	Adopted 2010-11	% (3/2)
Revenue								
Residential Sewer	4,056,880	4,075,780	4,132,660	4,132,660	4,130,000	0%	4,130,000	0%
Multi-Family Sewer	1,187,950	1,214,155	1,233,000	1,233,000	1,235,000	0%	1,235,000	0%
Mobile Home Sewer	128,440	135,720	131,225	131,225	135,000	3%	135,000	0%
Commercial & Industrial Sewer	1,231,995	1,171,180	1,273,500	1,273,500	1,275,000	0%	1,275,000	0%
Other revenue	400,130	347,285	259,615	353,400	265,410	2%	265,410	0%
Non-Recurring & CIP	1,610,480	645,570	848,000	703,985	1,083,000	28%	1,083,000	
Revenue Total	\$ 8,615,875	7,589,690	7,878,000	7,827,770	8,123,410	3%	8,123,410	0%
Expenses								
Salary & Wages	1,549,225	1,532,530	1,735,685	1,756,720	1,720,370	-1%	1,782,450	4%
Benefits	539,490	560,195	653,455	653,055	678,365	4%	705,735	4%
Services & Supplies	1,238,910	1,357,560	1,857,285	1,584,420	1,810,935	-2%	1,732,280	-4%
Debt Service	2,347,150	2,350,995	2,334,865	2,335,765	2,332,900	0%	2,335,770	0%
Capital Outlay	422,615	310,910	983,360	955,385	241,355	-75%	205,080	-15%
Internal Service Charges	331,075	454,365	471,235	471,235	740,095	57%	624,425	-16%
Transfers Out	1,216,400	291,265	292,165	307,165	302,165	3%	302,165	0%
Non-Recurring & CIP	149,755	423,985	3,147,575	2,815,075	710,000		470,000	
Expense Total	\$ 7,794,620	7,281,805	11,475,625	10,878,820	8,536,185	-26%	8,157,905	-4%
Net Contribution / (Use)	\$ 821,255	307,885	(3,597,625)	(3,051,050)	(412,775)		(34,495)	
Working Capital	\$ 9,511,730	9,859,035	6,261,410	6,807,985	6,395,210		6,360,715	

Wastewater Operations Summary

	Actual 2006-07	Actual 2007-08	Amended 2008-09	Estimated 2008-09	Adopted 2009-10	%	Adopted 2010-11	%
			(1)		(2)	(2/1)	(3)	(3/2)
Revenue								
Residential Sewer	4,056,880	4,075,780	4,132,660	4,132,660	4,130,000	0%	4,130,000	0%
Multi-Family Sewer	1,187,950	1,214,155	1,233,000	1,233,000	1,235,000	0%	1,235,000	0%
Mobile Home Sewer	128,440	135,720	131,225	131,225	135,000	3%	135,000	0%
Commercial & Industrial Sewer	1,231,995	1,171,180	1,273,500	1,273,500	1,275,000	0%	1,275,000	0%
All other revenue	400,130	347,285	259,615	353,400	265,410	2%	265,410	0%
Revenue Total	\$ 7,005,395	6,944,120	7,030,000	7,123,785	7,040,410	0%	7,040,410	0%
Expenses								
Salary & Wages	1,549,225	1,532,530	1,735,685	1,756,720	1,720,370	-1%	1,782,450	4%
Benefits	539,490	560,195	653,455	653,055	678,365	4%	705,735	4%
Services & Supplies	1,238,910	1,357,560	1,857,285	1,584,420	1,810,935	-2%	1,732,280	-4%
Debt Service	2,347,150	2,350,995	2,334,865	2,335,765	2,332,900	0%	2,335,770	0%
Capital Outlay	422,615	310,910	983,360	955,385	241,355	-75%	205,080	-15%
Internal Service Charges	331,075	454,365	471,235	471,235	740,095	57%	624,425	-16%
Transfers Out	1,216,400	291,265	292,165	307,165	302,165	3%	302,165	0%
Expense Total	\$ 7,644,865	6,857,820	8,328,050	8,063,745	7,826,185	-6%	7,687,905	-2%
Net Contribution / (Use)	\$ (639,470)	86,300	(1,298,050)	(939,960)	(785,775)		(647,495)	
Adjustments	(45,435)	39,655						
Working Capital	\$ 3,322,215	3,448,170	2,150,120	2,508,210	1,722,435		1,074,940	

Wastewater Capital Connection Projects Summary

Revenue								
Sewer Connection Fees	486,685	192,755	400,000	200,000	200,000	-50%	400,000	100%
All other revenue	393,500	466,130	100,000	150,000	410,000	310%	410,000	0%
Revenue Total	\$ 880,185	658,885	500,000	350,000	610,000	22%	810,000	33%
Expenses								
Services & Supplies	0	0	85,000	40,000	60,000	-29%	0	-100%
Capital Outlay	61,655	236,285	2,254,075	2,254,075	150,000	-93%	325,000	117%
Expense Total	\$ 61,655	236,285	2,339,075	2,294,075	210,000	-91%	325,000	55%
Net Contribution / (Use)	\$ 818,530	422,600	(1,839,075)	(1,944,075)	400,000		485,000	
Adjust for reserve set-aside	(325,000)	(325,000)						
Adjustments - deferred rev	(108,560)	16,155						
Working Capital	\$ 5,386,920	5,500,675	3,661,600	3,556,600	3,956,600		4,441,600	

Wastewater Capital Improvements Summary

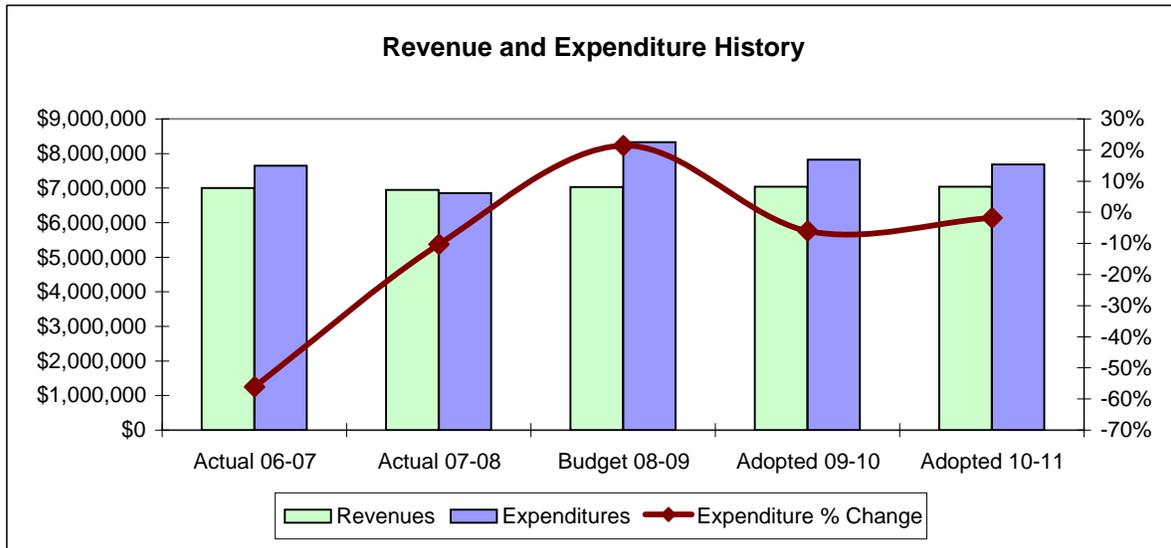
	Actual 2006-07	Actual 2007-08	Amended 2008-09 (1)	Estimated 2008-09	Adopted 2009-10 (2)	% (2/1)	Adopted 2010-11 (3)	% (3/2)
Revenue								
Investment Earnings	1,010	0	0	0	0	-	0	-
Refunds & Rebates	0	0	0	0	0	-	0	-
Transfer In	235,745	0	0	0	0	-	0	-
Revenue	\$ 236,755	0	0	0	0	-	0	-
Expenses								
Services & Supplies	145	0	0	0	0	-	0	-
Capital Outlay	8,650	0	0	0	0	-	0	-
Expense Total	\$ 8,795	0	0	0	0	-	0	-
Net Contribution / (Use)	\$ 227,960	0	0	0	0	0	0	0
Adjustments		(235)	0	0	0		0	
Working Capital	\$ 235	0	0	0	0		0	

Wastewater Replacement Reserve Summary

	Actual 2006-07	Actual 2007-08	Amended 2008-09	Estimated 2008-09	Adopted 2009-10	%	Adopted 2010-11	%
Revenue			(1)		(2)	(2/1)	(3)	(3/2)
Equipment/Vehicle Replacement	345,510	72,820	60,000	63,000	73,000	22%	73,000	0%
System Replacement	581,590	222,710	200,000	202,985	200,000	0%	200,000	0%
Major Equip/Veh Replacement	0	0	88,000	88,000	0	-100%	0	-
Major Capital Project Replacement	0	0	0	0	200,000	-	0	-100%
Revenue Total	\$ 927,100	295,530	348,000	353,985	473,000	36%	273,000	-42%
Expenses								
Equipment/Vehicle Replacement	23,940	108,825	199,375	133,000	0	-100%	25,000	-
System Replacement	100,800	78,875	521,125	300,000	300,000	-42%	120,000	-60%
Major Equip/Veh Replacement	0	0	88,000	88,000	0	-100%	0	-
Major Capital Project Replacement	0	0	0	0	200,000		0	-100%
Expense Total	\$ 124,740	187,700	808,500	521,000	500,000	-38%	145,000	-71%
Net Contribution / (Use)	\$ 802,360	107,830	(460,500)	(167,015)	(27,000)		128,000	
Working Capital	\$ 802,360	910,190	449,690	743,175	716,175		844,175	

Wastewater Operations

Fund 014	Actual 2006-07	Actual 2007-08	Amended 2008-09 (1)	Estimated 2008-09	Adopted 2009-10 (2)	% (2/1)	Adopted 2010-11 (3)	% (3/2)
Revenue Total	\$ 7,005,395	6,944,120	7,030,000	7,123,785	7,040,410	0%	7,040,410	0%
Expenses								
Salary & Wages	\$ 1,549,225	1,532,530	1,735,685	1,756,720	1,720,370	-1%	1,782,450	4%
Benefits	539,490	560,195	653,455	653,055	678,365	4%	705,735	4%
Services & Supplies	1,238,910	1,357,560	1,857,285	1,584,420	1,810,935	-2%	1,732,280	-4%
Debt Service	2,347,150	2,350,995	2,334,865	2,335,765	2,332,900	0%	2,335,770	0%
Capital Outlay & Transfers	1,639,015	602,175	1,275,525	1,262,550	543,520	-57%	507,245	-7%
Internal Service Charges	331,075	454,365	471,235	471,235	740,095	57%	624,425	-16%
Expense Total	\$ 7,644,865	6,857,820	8,328,050	8,063,745	7,826,185	-6%	7,687,905	-2%
Adjustments - timing difference	(45,435)	39,655	0	0	0		0	
Net Contribution / (Use)	\$ (639,470)	86,300	(1,298,050)	(939,960)	(785,775)		(647,495)	
Working Capital	\$ 3,322,215	3,448,170	2,150,120	2,508,210	1,722,435		1,074,940	



Wastewater Equipment/Vehicle Replacement

Fund 515 Division 8356	Actual 2006-07	Actual 2007-08	Amended 2008-09 (1)	Estimated 2008-09	Adopted 2009-10 (2)	Adopted 2010-11 (3)
Revenues						
Investment Earnings	0	12,820	0	3,000	3,000	3,000
Residual Equity Transfer In	285,510	0	0	0	0	0
Interfund Transfer In	60,000	60,000	60,000	60,000	70,000	70,000
Revenue Total	\$ 345,510	72,820	60,000	63,000	73,000	73,000
Expenses						
Equipment Replacement	23,940	108,825	111,375	45,000	0	25,000
Interfund Transfer to Major Equip	0	0	88,000	88,000	0	0
Capital Outlay Total	\$ 23,940	108,825	199,375	133,000	0	25,000
Expense Total	\$ 23,940	108,825	199,375	133,000	0	25,000
Net Contribution / (Use)	\$ 321,570	(36,005)	(139,375)	(70,000)	73,000	48,000
Working Capital	\$ 321,570	285,565	146,190	215,565	288,565	336,565

Wastewater System Replacement

Fund 516 Division 8357	Actual 2006-07	Actual 2007-08	Amended 2008-09 (1)	Estimated 2008-09	Adopted 2009-10 (2)	Adopted 2010-11 (3)
Revenues						
Investment Earnings	0	22,710	0	2,985	0	0
Residual Equity Transfer In	431,590	0	0	0	0	0
Interfund Transfer In	150,000	200,000	200,000	200,000	200,000	200,000
Revenue Total	\$ 581,590	222,710	200,000	202,985	200,000	200,000
Expenses						
System Replace	100,800	78,875	521,125	300,000	100,000	120,000
Interfund Transfer to Major Cap Prj	0	0	0	0	200,000	0
Capital Outlay Total	\$ 100,800	78,875	521,125	300,000	300,000	120,000
Expense Total	\$ 100,800	78,875	521,125	300,000	300,000	120,000
Net Contribution / (Use)	\$ 480,790	143,835	(321,125)	(97,015)	(100,000)	80,000
Working Capital	\$ 480,790	624,625	303,500	527,610	427,610	507,610

Wastewater Major Equipment/Vehicle Replacement

Fund 517 Division 8356	Actual 2006-07	Actual 2007-08	Amended 2008-09 (1)	Estimated 2008-09	Adopted 2009-10 (2)	Adopted 2010-11 (3)
Revenues						
Interfund Transfer In	0	0	88,000	88,000	0	0
Revenue Total	\$ 0	0	88,000	88,000	0	0
Expenses						
Equipment Replacement	0	0	88,000	88,000	0	0
Capital Outlay Total	\$ 0	0	88,000	88,000	0	0
Expense Total	\$ 0	0	88,000	88,000	0	0
Net Contribution / (Use)	\$ 0	0	0	0	0	0
Working Capital	\$ 0	0	0	0	0	0

Wastewater Major Capital Project Replacement

Fund 518 Division 8357	Actual 2006-07	Actual 2007-08	Amended 2008-09 (1)	Estimated 2008-09	Adopted 2009-10 (2)	Adopted 2010-11 (3)
Revenues						
Interfund Transfer In	0	0	0	0	200,000	0
Revenue Total	\$ 0	0	0	0	200,000	0
Expenses						
Equipment Replacement	0	0	0	0	200,000	0
Capital Outlay Total	\$ 0	0	0	0	200,000	0
Expense Total	\$ 0	0	0	0	200,000	0
Net Contribution / (Use)	\$ 0	0	0	0	0	0
Working Capital	\$ 0	0	0	0	0	0

Wastewater Capital Improvements

	Actual 2006-07	Actual 2007-08	Amended 2008-09 (1)	Estimated 2008-09	Adopted 2009-10 (2)	Adopted 2010-11 (3)
Wastewater Treatment Plant Improvements Fund 070 Division 8070						
Revenues						
Investment Earnings	1,010	0	0	0		
Revenue Total	\$ 1,010	0	0	0	0	0
Expenditures						
Expenditure Total	\$ 0	0	0	0	0	0
Net Contribution / (Use)	\$ 1,010	0	0	0	0	0
Inflow and Infiltration Project Fund 070 Division 8170						
Revenues						
Interfund Transfer In	235,745	0	0	0	0	0
Revenue Total	\$ 235,745	0	0	0	0	0
Expenses						
Carollo Reimb Atty Fees	145	0	0	0	0	0
Services & Supplies	\$ 145	0	0	0	0	0
Construction Contingency	8,650	0	0	0		
Capital Outlay Total	\$ 8,650	0	0	0	0	0
Expense Total	\$ 8,795	0	0	0	0	0
Net Contribution / (Use)	\$ 226,950	0	0	0	0	0
Adjustments		(235)				
Working Capital Fund 070	\$ 235	0	0	0		

* All items denoted with a "B" are transferred to the balance sheet at the close of the fiscal year 2010/2009 at 6:18 PM

Wastewater Capital Connection Projects

Fund 044 Division 8044	Actual 2006-07	Actual 2007-08	Amended 2008-09 (1)	Estimated 2008-09	Adopted 2009-10 (2)	Adopted 2010-11 (3)
Revenues						
Investment Earnings	393,500	466,130	100,000	150,000	150,000	150,000
Advance Loan Repayments	0	0	0	0	260,000	260,000
Sewer Connection Fees	486,685	192,755	400,000	200,000	200,000	400,000
Revenue Total	\$ 880,185	658,885	500,000	350,000	610,000	810,000
Expenses						
Professional & Technical Services	0	0	85,000	40,000	60,000	0
Services & Supplies Total	\$ 0	0	85,000	40,000	60,000	0
System Capacity Improvements	61,655	236,285	302,065	302,065	150,000	0
Designated for Plant Expansion	0	0	325,000	325,000	0	325,000
Transfer Out-GF Valero Prop Tax	0	0	1,627,010	1,627,010	0	0
Capital Outlay Total	\$ 61,655	236,285	2,254,075	2,254,075	150,000	325,000
Expense Total	\$ 61,655	236,285	2,339,075	2,294,075	210,000	325,000
Net Contribution / (Use)	\$ 818,530	422,600	(1,839,075)	(1,944,075)	400,000	485,000
Adjust for reserve set-aside	(325,000)	(325,000)				
Adjustments for deferred rev	(108,560)	16,155				
Working Capital Fund 044	\$ 5,386,920	5,500,675	3,661,600	3,556,600	3,956,600	4,441,600

* All items denoted with a "B" are transferred to the balance sheet at the close of the year.

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**Public Works & Community Development Department
Water Operations and Maintenance Divisions
FY 2009-10 & FY 2010-11**

Public Works & Community Development Department Mission:

Provide excellent, responsive service, focusing on clean water, safe streets, development assistance and sustainability.

Utilities Division Mission:

Deliver a quality product at a reasonable rate to our customers.

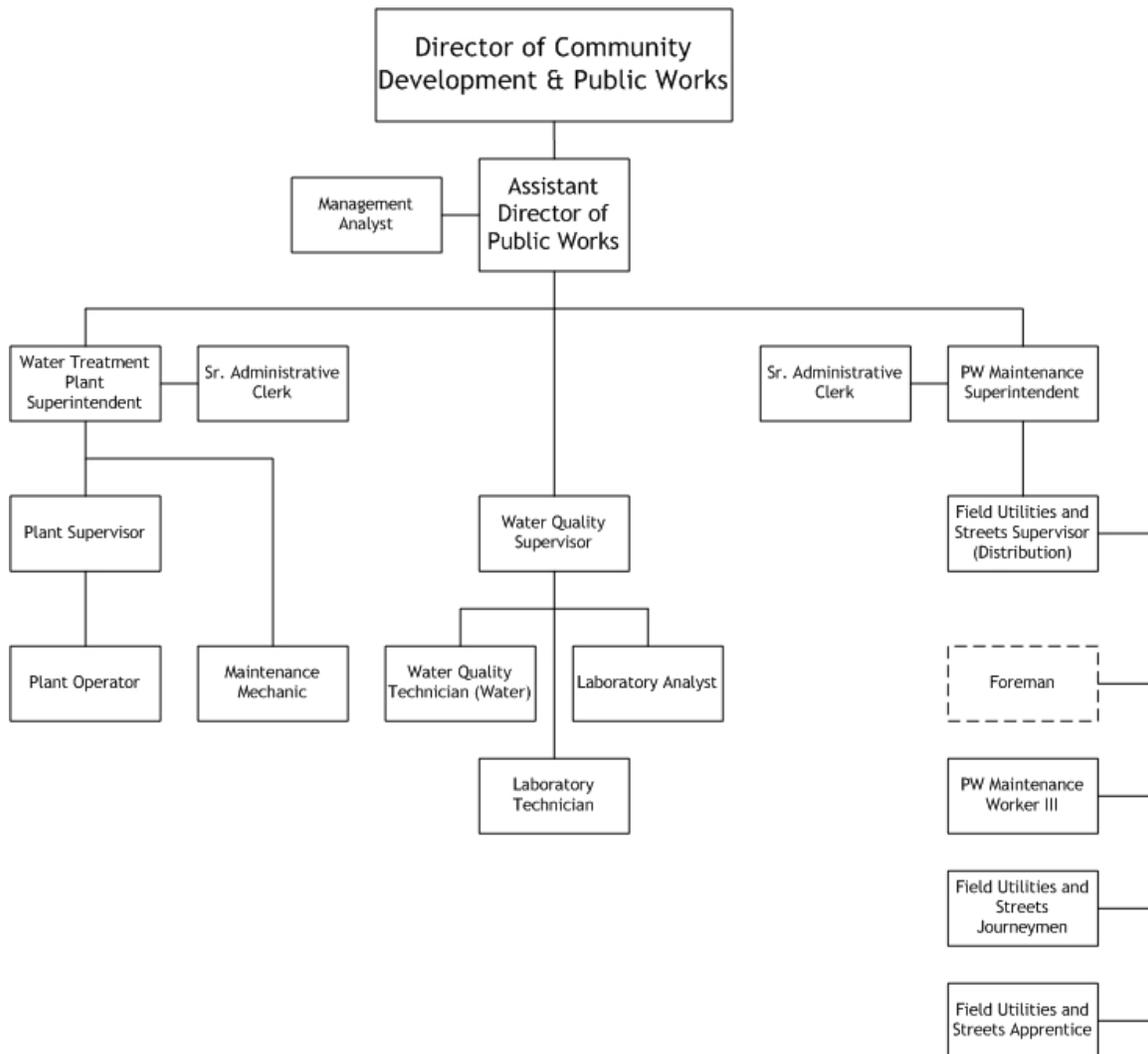
Vision:

A professional organization that is recognized by our peers and regulators as competent, where employees are valued and laughter is welcome.

Values:

- Respect
- Professionalism
- Excellence
- Collaboration
- Accountability
- Awareness

Organizational Chart



Division Responsibilities:

The Water Operations and Maintenance Divisions provide for the operation, maintenance, repair, and capital improvements of the Water Treatment Plant and transmission, distribution, and storage systems. The Water Operations Division is responsible for the negotiation and management of the City's water supply contracts and the negotiation and management of the agreement for untreated water supply to Valero Refining Company. The City's water supply contracts include the State Water Project, a 1962 agreement with the City of Vallejo, a settlement agreement with the State as a result of an application for area of origin water rights, and a new agreement with Solano Irrigation District for Solano Project water. The treatment plant operates under regulatory oversight of the California Department of Health Services and has a treatment capacity of 12 million gallons per day. The transmission system consists of two pump

stations and approximately 18 miles of pipeline. The distribution system consists of 3 pump stations, 8 pressure-reducing stations, and approximately 150 miles of pipelines. The storage system consists of 5 treated water reservoirs and Lake Herman with a capacity of 1,800 acre feet. Costs for water-related activities of the Water Quality staff are included in the Water Operations budget. These efforts include the implementation of environmental programs mandated by enumerable state and federal statutes and an environmental laboratory providing process control and regulatory monitoring.

Accomplishments/Milestones Fiscal Years 2007 – 2009:

- Completed construction of the \$9.4 million Water Treatment Plant Improvement Project on schedule and with a 2% cost increase, well within the range for a utility project of this magnitude and complexity.
- Completed construction of the \$6 million Water Distribution System Improvement Project on schedule and with less than a 1% cost increase, well within the normal range for a utility project of this magnitude and complexity.
- Negotiated an agreement for a permanent supply of 2000 acre-feet of Solano Project water.
- Negotiated a new untreated water delivery agreement with Valero Refining Company resulting in a 39% increase in revenues, and revenue and liability protection.
- Replaced a 10+ year old utility billing system that generates the water and sewer bills.
- Replaced approximately 350 failing water service lines in the Southampton area.
- Maintained 24/7 plant operation meeting or exceeding regulatory requirements despite critical staffing shortages.
- In cooperation with the Fire Department, enhanced disaster preparedness through training and material/supply acquisition.
- Maintained a complex monitoring regime that assures compliance with drinking water regulations.
- Repaired or replaced critical infrastructure, such as the Untreated Water Transmission Line Replacement project and the Lake Herman Motor Control Center Replacement project, to maintain system reliability.
- Enhanced the Division's involvement with the community and in public education through neighborhood meetings, open houses, educational displays, school education programs, recycling events, pollution prevention events and special tours of facilities.
- Received Golden Gate Partnership Recognition Awards for the plant and Corporation Yard as a result of Cal OSHA inspections.
- Produced six high quality Public Service Announcements on the topics of water conservation, storm water, plastics in the ocean, littering, FOG (fats, oils and grease) and pharmaceutical disposal, which are available for

viewing on the City's website and Channel 27. These short, funny films enhance public education on the importance of protecting water quality.

- Tracked and assured annual testing of over 900 backflow devices protecting the water distribution system.
- Along with the City of Vallejo, hosted annual free water-wise landscaping workshops for the public. The workshops are presented in cooperation with the Master Gardeners and Benicia Community Garden and occurred at locations in both cities. Topics included water-wise basics, irrigation design, and water-wise plant selection.
- Through our school education program conducted over 45 classroom presentations to over 1,200 students each year covering topics such as water conservation.
- Treated more than 2.5 billion gallons of water annually to safe drinking water standards.
- Read more than 4,600 water meters each month with less than a 1% error rate.
- Distributed 10,000 annual Consumer Confidence Reports to the public providing information about drinking water quality, water conservation and rebates for purchasing high efficient toilets and/or clothes washers.
- Processed over 170 laboratory samples per month, performing over 400 analyses.

Citywide Strategic Plan Action Item:

N/A

Additional Department Priorities:

- Be an active participant in implementing integrated sustainable water management solutions that balance and reconcile the economic, ecological, and social concerns of our citizens to enhance the well being of all, both now and in the future.
- Provide for the continued operation, maintenance and security of the City's utility systems (including capital improvements) to deliver a quality product for our customers, meeting or exceeding regulatory requirements, within existing rate structures and funding levels.

Desired Outcomes & Performance Measures:

The desired outcomes for the division performance measures are:

- Dispose less waste to a landfill.
- High quality water service.

Measures	Actual 2007/08	Projected 2008/09	Proposed 2009/10	Proposed 2010/11
Sludge Reduction	0.26 cubic yards/ million gallons (MG)	0.48 cu yds/ MG	0.40 cu yds/ MG	0.35 cu yds/ MG
Disinfection Byproduct (DBP) Control	53.4 parts per billion (ppb)	61.8 ppb	60 ppb	55 ppb

Significant Budget Changes:

No significant new budget changes for this division. No water rate increases are proposed during this two-year budget cycle.

Staffing Summary: Full Time Employee Equivalent Positions

Division Personnel	Actual 2006-07	Actual 2007-08	Actual 2008-09	Adopted 2009-10	Adopted 2010-11
Public Works Director	0.15	0.15	0.15	0.15	0.15
Asst. Director/Utilities Manager	0.40	0.40	0.40	0.40	0.40
City Engineer	0.10	0.10	0.10	0.10	0.10
Senior Civil Engineer	0.25	0.25	0.25	0.25	0.25
Management Analyst	0.50	0.50	0.50	0.50	0.50
Administrative Secretary	0.15	0.15	0.15	0.15	0.15
Treatment Plant Superintendent	1.00	1.00	1.00	1.00	1.00
Treatment Plan Supervisor	1.00	1.00	1.00	1.00	1.00
Advanced Water Operator	-	-	-	1.00	2.00
Water Operator	5.00	5.00	5.00	5.00	4.00
Assistant Water Operator	1.00	1.00	1.00	-	-
Operator in Training	-	-	-	-	-
Maintenance Mechanic	2.00	2.00	2.00	2.00	2.00
Maintenance Superintendent	0.25	0.25	0.25	0.25	0.25
Utilities & Streets Supervisor	0.25	0.25	1.00	1.00	1.00
Maintenance Foreman	0.50	0.50	-	-	-
Maintenance Worker I/II/III	1.00	1.00	1.00	1.00	1.00
Utilities & Streets Journeyman (a)	4.00	4.00	3.25	3.25	3.25
Utilities & Streets Apprentice (a)	0.65	0.65	1.15	1.15	1.15
Water Quality Supervisor	0.50	0.50	0.50	0.50	0.50
Water Quality Technician I/II	1.00	1.00	1.00	1.00	1.00
Lab Technician I/II/III	2.00	2.00	2.00	2.00	2.00
Senior Administrative Clerk	1.25	1.25	1.25	1.25	1.25
Total	22.95	22.95	22.95	22.95	22.95

(a) One of the Utilities & Streets Journeyman positions (15% Water) is being underfilled by an Apprentice and is 30% shared with Wastewater and 55% shared with Streets.

Water Summary - By Category

	Actual 2006-07	Actual 2007-08	Amended 2008-09	Estimated 2008-09	Adopted 2009-10	% (2/1)	Adopted 2010-11	% (3/2)
Revenue								
Investment Earnings	412,110	332,125	249,910	250,000	250,000	0%	250,000	0%
Rents & Concessions	138,320	141,630	155,355	150,000	155,750	0%	160,000	3%
Residential Accounts	3,476,640	3,507,745	3,574,205	3,575,000	3,575,000	0%	3,575,000	0%
Multi-Family Accounts	625,895	643,020	648,750	645,000	645,000	-1%	645,000	0%
Commercial Accounts	1,293,405	1,251,315	1,374,115	1,300,000	1,300,000	-5%	1,300,000	0%
Industrial Accounts	212,065	183,335	214,165	200,000	200,000	-7%	200,000	0%
Metered Municipal Sales	339,425	396,335	347,155	350,000	350,000	1%	350,000	0%
Valero Untreated Water	717,265	718,505	725,000	800,000	1,000,000	38%	1,000,000	0%
All other revenue	13,078,115	148,830	172,490	192,400	175,500	2%	175,500	0%
Non-Recurring & CIP	(3,674,495)	1,973,495	4,033,520	5,562,560	795,000	-80%	235,000	-70%
Revenue Total	\$ 16,618,745	9,296,335	11,494,665	13,024,960	8,446,250	-27%	7,890,500	-7%
Expenses								
Salary & Wages	1,699,875	1,735,510	1,830,185	1,843,100	1,870,360	2%	1,929,645	3%
Benefits	631,410	685,270	713,870	713,770	757,890	6%	788,370	4%
Services & Supplies	1,687,415	2,212,770	2,544,315	2,449,075	2,520,985	-1%	2,585,330	3%
Debt Service	1,567,535	2,041,880	1,715,720	1,689,720	1,688,555	-2%	1,681,040	0%
Capital Outlay	375,225	488,175	1,791,290	1,188,390	335,605	-81%	295,560	-12%
Internal Service Charges	343,555	380,075	413,270	413,270	440,110	6%	543,240	23%
Transfers Out	7,283,815	356,900	558,250	573,250	343,250	-39%	243,250	-29%
Non-Recurring & CIP	7,642,775	3,355,265	8,350,990	8,244,725	1,145,000	-86%	1,185,000	3%
Expense Total	\$ 21,231,605	11,255,845	17,917,890	17,115,300	9,101,755	-49%	9,251,435	2%
Net Contribution / (Use)	\$ (4,612,860)	(1,959,510)	(6,423,225)	(4,090,340)	(655,505)		(1,360,935)	
Working Capital	\$ 17,088,585	15,129,075	8,705,850	11,038,735	10,383,230		9,022,295	

Water Operations Summary

	Actual 2006-07	Actual 2007-08	Amended 2008-09	Estimated 2008-09	Adopted 2009-10	% (2/1)	Adopted 2010-11	% (3/2)
Revenue								
Investment Earnings	412,110	332,125	249,910	250,000	250,000	0%	250,000	0%
Rents & Concessions	138,320	141,630	155,355	150,000	155,750	0%	160,000	3%
Residential Accounts	3,476,640	3,507,745	3,574,205	3,575,000	3,575,000	0%	3,575,000	0%
Multi-Family Accounts	625,895	643,020	648,750	645,000	645,000	-1%	645,000	0%
Commercial Accounts	1,293,405	1,251,315	1,374,115	1,300,000	1,300,000	-5%	1,300,000	0%
Industrial Accounts	212,065	183,335	214,165	200,000	200,000	-7%	200,000	0%
Metered Municipal Sales	339,425	396,335	347,155	350,000	350,000	1%	350,000	0%
Valero Untreated Water	717,265	718,505	725,000	800,000	1,000,000	38%	1,000,000	0%
All other revenue	13,078,115	148,830	172,490	192,400	175,500	2%	175,500	0%
Revenue Total	\$ 20,293,240	7,322,840	7,461,145	7,462,400	7,651,250	3%	7,655,500	0%
Expenses								
Salary & Wages	1,699,875	1,735,510	1,830,185	1,843,100	1,870,360	2%	1,929,645	3%
Benefits	631,410	685,270	713,870	713,770	757,890	6%	788,370	4%
Services & Supplies	1,687,415	2,212,770	2,544,315	2,449,075	2,520,985	-1%	2,585,330	3%
Debt Service	1,567,535	2,041,880	1,715,720	1,689,720	1,688,555	-2%	1,681,040	0%
Capital Outlay	375,225	488,175	1,791,290	1,188,390	335,605	-81%	295,560	-12%
Internal Service Charges	343,555	380,075	413,270	413,270	440,110	6%	543,240	23%
Transfers Out	7,283,815	356,900	558,250	573,250	343,250	-39%	243,250	-29%
Expense Total	\$ 13,588,830	7,900,580	9,566,900	8,870,575	7,956,755	-17%	8,066,435	1%
Net Contribution / (Use)	6,704,410	(577,740)	(2,105,755)	(1,408,175)	(305,505)		(410,935)	
Adjustments	(11,261,580)	91,060						
Working Capital	\$ 7,527,400	7,040,720	4,934,965	5,632,545	5,327,040		4,916,105	

Water Capital Connection Projects Summary

Revenue								
Water Connection Fees	502,480	150,855	400,000	100,000	100,000	-75%	300,000	200%
All other revenue	266,880	297,850	100,000	100,000	100,000	0%	100,000	0%
Revenue Total	\$ 769,360	448,705	500,000	200,000	200,000	-60%	400,000	100%
Expenses								
Services & Supplies	0	0	1,425,000	1,390,000	100,000	-93%	125,000	25%
Capital Outlay	0	0	699,850	430,000	325,000	-54%	75,000	-77%
Expense Total	\$ 0	0	2,124,850	1,820,000	425,000	-80%	200,000	-53%
Net Contribution / (Use)	\$ 769,360	448,705	(1,624,850)	(1,620,000)	(225,000)		200,000	
Adjust for reserves	(700,000)	(700,000)	0	1,300,000	0		(700,000)	
Adjustments	(4,525)	31,575	0	0	0		0	
Working Capital	\$ 3,711,230	3,491,510	1,866,660	3,171,510	2,946,510		2,446,510	

Water Treatment Plant Improvements Summary

	Actual 2006-07	Actual 2007-08	Amended 2008-09	Estimated 2008-09	Adopted 2009-10	%	Adopted 2010-11	%
Revenue								
Interfund Transfer In	3,693,360	0	0	0	0	-	0	-
State Revolving Loan	0	0	0	0	0	-	0	-
All other revenue	45,865	0	0	0	0	-	0	-
Revenue	\$ 3,739,225	0	0	0	0	-	0	-
Expenses								
Capital Outlay	13,595,055	1,561,370	0	0	0	-	0	-
Expense Total	\$ 13,595,055	1,561,370	0	0	0	-	0	-
Net Contribution / (Use)	\$ (9,855,830)	(1,561,370)	0	0	0		0	
Adjustments	12,634,440	0	0	0	0		0	
Working Capital	\$ 1,561,370	0	0	0	0		0	

Water Distribution System Improvement Project

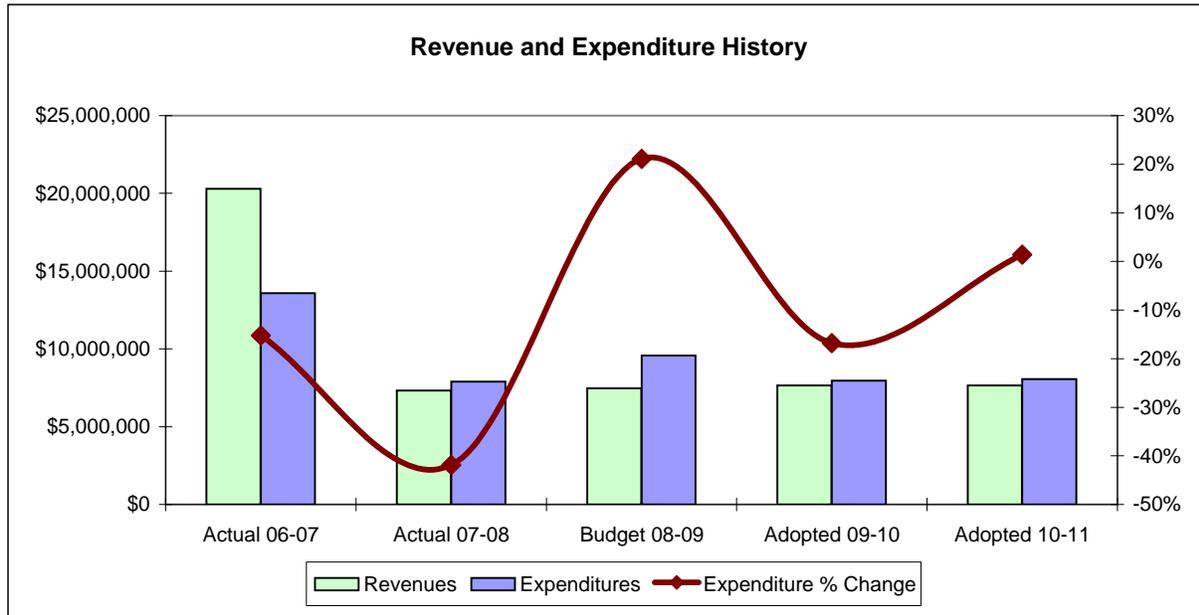
	Actual 2006-07	Actual 2007-08	Amended 2008-09	Estimated 2008-09	Adopted 2009-10	%	Adopted 2010-11	%
Revenue								
Interfund Transfer In	1,119,965	0	0	0	0	-	0	-
All other revenue	256,930	36,310	0	5,000	0	-	0	-
Revenue	\$ 1,376,895	36,310	0	5,000	0	-	0	-
Expenses								
Capital Outlay	6,385,375	1,595,990	283,045	624,560	0	-100%	0	-
Expense Total	\$ 6,385,375	1,595,990	283,045	624,560	0	-100%	0	-
Net Contribution / (Use)	\$ (5,008,480)	(1,559,680)	(283,045)	(619,560)	0		0	
Working Capital	\$ 2,179,240	619,560	336,515	0	0		0	

Water Replacement Reserve Summary

	Actual 2006-07	Actual 2007-08	Amended 2008-09 (1)	Estimated 2008-09	Adopted 2009-10 (2)	% (2/1)	Adopted 2010-11 (3)	% (3/2)
Revenue								
Emergency Water/Rate Stabilization	1,200,315	62,705	2,200,000	2,260,000	0	-100%	0	-
Equipment/Vehicle Replacement	342,160	85,310	70,000	75,000	75,000	7%	75,000	0%
Filter Replacement	188,920	48,320	40,000	45,000	80,000	100%	80,000	0%
System Replacement	674,735	1,869,510	385,520	839,560	180,000	-53%	80,000	-56%
Major Equip/Veh Replacement	0	0	88,000	88,000	35,000	-60%	0	-100%
Major Capital Projects	0	0	750,000	750,000	225,000	-70%	300,000	33%
Revenue Total	\$ 2,406,130	2,065,845	3,533,520	4,057,560	595,000	-83%	535,000	-10%
Expenses								
Emergency Water/Rate Stabilization	0	0	3,500,000	3,500,000	0	-100%	0	-
Equipment/Vehicle Replacement	47,125	27,070	225,930	113,000	35,000	-85%	35,000	0%
Filter Replacement	7,320	4,000	196,000	166,000	0	-100%	150,000	-
System Replacement	242,340	166,835	1,183,165	1,183,165	425,000	-64%	500,000	18%
Major Equip/Veh Replacement	0	0	88,000	88,000	35,000	-60%	0	-100%
Major Capital Projects	0	0	750,000	750,000	225,000	-70%	300,000	33%
Expense Total	\$ 296,785	197,905	5,943,095	5,800,165	720,000	-88%	985,000	37%
Net Contribution / (Use)	2,109,345	1,867,940	(2,409,575)	(1,742,605)	(125,000)		(450,000)	
Working Capital	\$ 2,109,345	3,977,285	1,567,710	2,234,680	2,109,680		1,659,680	

Water Operations

Fund 090	Actual 2006-07	Actual 2007-08	Amended 2008-09 (1)	Estimated 2008-09	Adopted 2009-10 (2)	% (2/1)	Adopted 2010-11 (3)	% (3/2)
Revenue Total	\$ 20,293,240	7,322,840	7,461,145	7,462,400	7,651,250	3%	7,655,500	0%
Expenditures								
Salary & Wages	\$ 1,699,875	1,735,510	1,830,185	1,843,100	1,870,360	2%	1,929,645	3%
Benefits	631,410	685,270	713,870	713,770	757,890	6%	788,370	4%
Services & Supplies	1,687,415	2,212,770	2,544,315	2,449,075	2,520,985	-1%	2,585,330	3%
Capital Outlay & Transfers	7,659,040	845,075	2,349,540	1,761,640	678,855	-71%	538,810	-21%
Internal Service Charges	343,555	380,075	413,270	413,270	440,110	6%	543,240	23%
Debt Service	1,567,535	2,041,880	1,715,720	1,689,720	1,688,555	-2%	1,681,040	0%
Expenditure Total	\$ 13,588,830	7,900,580	9,566,900	8,870,575	7,956,755	-17%	8,066,435	1%
Adjustments	(11,261,580)	91,060	0	0	0		0	
Net Contribution / (Use)	\$ 6,704,410	(577,740)	(2,105,755)	(1,408,175)	(305,505)		(410,935)	
Working Capital	\$ 7,527,400	7,040,720	4,934,965	5,632,545	5,327,040		4,916,105	



Emergency Water/Rate Stabilization

Fund 591 D 8256	Actual 2006-07	Actual 2007-08	Amended 2008-09 (1)	Estimated 2008-09	Adopted 2009-10 (2)	Adopted 2010-11 (3)
Revenues						
Investment Earnings	315	62,705	0	60,000	0	0
Valero SID Payment	0	0	2,000,000	2,000,000	0	0
Residual Equity Transfer In	1,200,000	0	0	0	0	0
Interfund Transfer In	0	0	200,000	200,000	0	0
Revenue Total	\$ 1,200,315	62,705	2,200,000	2,260,000	0	0
Expenses						
Solano Project Water Purchase	0	0	3,500,000	3,500,000	0	0
Services & Supplies Total	\$ 0	0	3,500,000	3,500,000	0	0
Expense Total	\$ 0	0	3,500,000	3,500,000	0	0
Net Contribution / (Use)	\$ 1,200,315	62,705	(1,300,000)	(1,240,000)	0	0
Working Capital	\$ 1,200,315	1,263,020	(36,980)	23,020	23,020	23,020

Water Equipment/Vehicle Replacement

Fund 592 D 8257	Actual 2006-07	Actual 2007-08	Amended 2008-09 (1)	Estimated 2008-09	Adopted 2009-10 (2)	Adopted 2010-11 (3)
Revenues						
Investment Earnings	0	12,985	0	5,000	5,000	5,000
Sales/Real/Pers. Property	0	2,325	0	0	0	0
Residual Equity Transfer In	282,160	0	0	0	0	0
Interfund Transfer In	60,000	70,000	70,000	70,000	70,000	70,000
Revenue Total	\$ 342,160	85,310	70,000	75,000	75,000	75,000
Expenses						
Equipment Replacement	47,125	27,070	137,930	25,000	0	35,000
Transfer Out-Major Equip/Vehicle	0	0	88,000	88,000	35,000	0
Capital Outlay Total	\$ 47,125	27,070	225,930	113,000	35,000	35,000
Expense Total	\$ 47,125	27,070	225,930	113,000	35,000	35,000
Net Contribution / (Use)	\$ 295,035	58,240	(155,930)	(38,000)	40,000	40,000
Working Capital	\$ 295,035	353,275	197,345	315,275	355,275	395,275

Water Major Equipment/Vehicle Replacement

Fund 595 D 8257	Actual 2006-07	Actual 2007-08	Amended 2008-09 (1)	Estimated 2008-09	Adopted 2009-10 (2)	Adopted 2010-11 (3)
Revenues						
Interfund Transfer In	0	0	88,000	88,000	35,000	0
Revenue Total	\$ 0	0	88,000	88,000	35,000	0
Expenses						
Major Equip/Veh Replacement	0	0	88,000	88,000	35,000	0
Capital Outlay Total	\$ 0	0	88,000	88,000	35,000	0
Expense Total	\$ 0	0	88,000	88,000	35,000	0
Net Contribution / (Use)	\$ 0	0	0	0	0	0
Working Capital	\$ 0	0	0	0	0	0

Water Filter Replacement

Fund 593 D 8258	Actual 2006-07	Actual 2007-08	Amended 2008-09 (1)	Estimated 2008-09	Adopted 2009-10 (2)	Adopted 2010-11 (3)
Revenues						
Investment Earnings	0	8,320	0	5,000	5,000	5,000
Residual Equity Transfer In	148,920	0	0	0	0	0
Interfund Transfer In	40,000	40,000	40,000	40,000	75,000	75,000
Revenue Total	\$ 188,920	48,320	40,000	45,000	80,000	80,000
Expenses						
Filter Replacement	7,320	4,000	196,000	166,000	0	150,000
Capital Outlay Total	\$ 7,320	4,000	196,000	166,000	0	150,000
Expense Total	\$ 7,320	4,000	196,000	166,000	0	150,000
Net Contribution / (Use)	\$ 181,600	44,320	(156,000)	(121,000)	80,000	(70,000)
Working Capital	\$ 181,600	225,920	69,920	104,920	184,920	114,920

Water System Replacement

Fund 594 D 8259	Actual 2006-07	Actual 2007-08	Amended 2008-09	Estimated 2008-09	Adopted 2009-10	Adopted 2010-11
			(1)		(2)	(3)
Revenues						
Investment Earnings	0	108,140	0	30,000	30,000	30,000
Residual Equity Transfer In	524,735	0	0	0	0	0
Interfund Transfer In	150,000	1,761,370	385,520	809,560	150,000	50,000
Revenue Total	\$ 674,735	1,869,510	385,520	839,560	180,000	80,000
Expenses						
System Replacement	242,340	166,835	433,165	433,165	200,000	200,000
Transfer Out-Major Capital Project	0	0	750,000	750,000	225,000	300,000
Capital Outlay Total	\$ 242,340	166,835	1,183,165	1,183,165	425,000	500,000
Expense Total	\$ 242,340	166,835	1,183,165	1,183,165	425,000	500,000
Net Contribution / (Use)	\$ 432,395	1,702,675	(797,645)	(343,605)	(245,000)	(420,000)
Working Capital	\$ 432,395	2,135,070	1,337,425	1,791,465	1,546,465	1,126,465

Water Major Capital Project

Fund 596 D 8259	Actual 2006-07	Actual 2007-08	Amended 2008-09 (1)	Estimated 2008-09	Adopted 2009-10 (2)	Adopted 2010-11 (3)
Revenues						
Interfund Transfer In	0	0	750,000	750,000	225,000	300,000
Revenue Total	\$ 0	0	750,000	750,000	225,000	300,000
Expenses						
Major System Replacement	0	0	750,000	750,000	225,000	300,000
Capital Outlay Total	\$ 0	0	750,000	750,000	225,000	300,000
Expense Total	\$ 0	0	750,000	750,000	225,000	300,000
Net Contribution / (Use)	\$ 0	0	0	0	0	0
Working Capital	\$ 0	0	0	0	0	0

Water Capital Connection Projects

Fund 045 Division 8045	Actual 2006-07	Actual 2007-08	Amended 2008-09 (1)	Estimated 2008-09	Adopted 2009-10 (2)	Adopted 2010-11 (3)
Revenues						
Investment Earnings	266,880	297,850	100,000	100,000	100,000	100,000
Water Connection Fees	502,480	150,855	400,000	100,000	100,000	300,000
Revenue Total	\$ 769,360	448,705	500,000	200,000	200,000	400,000
Expenses						
Prof & Tech Services	0	0	75,000	40,000	50,000	75,000
Solano Project Water Purchase	0	0	1,300,000	1,300,000	0	0
Water Purchase	0	0	50,000	50,000	50,000	50,000
Services & Supplies Total	\$ 0	0	1,425,000	1,390,000	100,000	125,000
Solano Water Authority Project	0	0	400,000	150,000	75,000	75,000
Lake Herman Capacity Enhance	0	0	149,850	130,000	100,000	0
System Capacity Improvements	0	0	150,000	150,000	150,000	0
Capital Outlay Total	\$ 0	0	699,850	430,000	325,000	75,000
Expense Total	\$ 0	0	2,124,850	1,820,000	425,000	200,000
Net Contribution / (Use)	\$ 769,360	448,705	(1,624,850)	(1,620,000)	(225,000)	200,000
Adjust for reserves Adjustments	(700,000) (4,525)	(700,000) 31,575		1,300,000		(700,000)
Working Capital	\$ 3,711,230	3,491,510	1,866,660	3,171,510	2,946,510	2,446,510

Water Treatment Plant Improvements

Fund 075 Division 8075	Actual 2006-07	Actual 2007-08	Amended 2008-09 (1)	Estimated 2008-09	Adopted 2009-10 (2)	Adopted 2010-11 (3)
Revenues						
Investment Earnings	45,865	0	0	0	0	0
State Revolving Loan	0	0	0	0	0	0
Interfund Transfer In	3,693,360	0	0	0	0	0
Revenue Total	\$ 3,739,225	0	0	0	0	0
Expenses						
Construction Eng/Tech Svc	140,710	0	0	0	0	0
Construction Management	182,880	0	0	0	0	0
Construction Contingency	154,730	0	0	0	0	0
Plant Construction	482,295	0	0	0	0	0
Interfund Transfers - System Replace	12,634,440	1,561,370	0	0	0	0
Capital Outlay Total	\$ 13,595,055	1,561,370	0	0	0	0
Expense Total	\$ 13,595,055	1,561,370	0	0	0	0
Net Contribution / (Use)	\$ (9,855,830)	(1,561,370)	0	0	0	0
Adjustments	12,634,440					
Working Capital	\$ 1,561,370	0	0	0	0	0

Water Distribution System Improvement Project

Fund 076 Division 8076	Actual 2006-07	Actual 2007-08	Amended 2008-09 (1)	Estimated 2008-09	Adopted 2009-10 (2)	Adopted 2010-11 (3)
Revenues						
Investment Earnings	256,930	36,310	0	5,000	0	0
Interfund Transfer In	1,119,965	0	0	0	0	0
Revenue Total	\$ 1,376,895	36,310	0	5,000	0	0
Expenses						
Property Acquisition	1,119,860	0	0	0	0	0
Construction Eng/Tech Svc	268,740	125,785	88,125	15,000	0	0
Construction Management	274,795	130,665	9,400	0	0	0
Construction Contingency	37,325	16,125	0	0	0	0
Plant Construction	4,684,655	1,323,415	0	0	0	0
Interfund Transfers - System Replace	0	0	185,520	609,560	0	0
Capital Outlay Total	\$ 6,385,375	1,595,990	283,045	624,560	0	0
Expense Total	\$ 6,385,375	1,595,990	283,045	624,560	0	0
Net Contribution / (Use)	\$ (5,008,480)	(1,559,680)	(283,045)	(619,560)	0	0
Working Capital	\$ 2,179,240	619,560	336,515	0	0	0

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